

AGENDA

Sept 23, 2026, 6:30 pm

Municipality of the District of Lunenburg Council Chambers

We begin by acknowledging we are gathered today in Mi'kma'ki, the ancestral present and future territory of the Mi'kmaw people. Today we gather with respect, cooperation, and coexistence following the intent of the living peace and friendship treaties.

1. CALL TO ORDER

2. APPROVAL OF AGENDA – Added Items

3. APPROVAL OF MINUTES OF SEPTEMBER 2, 2026, MEETING, AS CIRCULATED.

4. NEW BUSINESS:

4.1. Memo – Approval of Financial Statement 2025-26

4.1.1. Auditors Report to the Finance Committee

4.1.2. Draft Audited Financial Statement 2025-26

4.2. Memo – First Quarter Financial Report

4.2.1. First Quarter Financial Report

4.3. Memo – OHS Policy

4.3.1. MJSB Safety Policy 2014

4.3.2. Proposed MJSB OH & S Policy

4.4 RFP 2026-003 Biosolids Removal – Recommendation for Award

5. ADDED ITEMS:

6. CORRESPONDENCE / INFORMATION

6.1. Waste Management Update

6.1.1. WMSS Tonnage and Revenue Report

7. IN CAMERA:

7.1. Municipal Government Act Section 22(2)(c) – Personnel Matters

8. NEXT MEETING DATE – Oct. 28, 2026

9. ADJOURNMENT

Minutes of the Municipal Joint Services Board, Lunenburg Region

Held virtually

Wednesday, September 2, 2026, 8:00 am.

ATTENDANCE**MUNICIPALITY OF THE DISTRICT OF LUNENBURG**

Mayor McLean-Wile

Councillor Hubley, alternate

Councillor Burns

Tim MacEwan, CAO

TOWN OF BRIDGEWATER

Mayor Mitchell - Chair

Councilor Conklin

Councilor Fougere

Mark Flint, D. CAO

Tammy Crowder, CAO

TOWN OF MAHONE BAY

Mayor Lohnes-Croft

D. Mayor Feeney

Councillor McCarron

Dylan Heide, CAO

REGRETS

Councillor Oickle- Vice Chair, Municipality of the District of Lunenburg

ALSO IN ATTENDANCE WERE

Liam Craig, Direct of Corporate Services

Tamara Fraser, Recording Secretary

1. **CALL TO ORDER**

Mayor Mitchell called the meeting to order at 8:00 a.m.

He began by acknowledging that we are gathered today in Mi'kma'ki, the ancestral present and future territory of the Mi'kmaw people. Today we gather with respect, cooperation, and coexistence following the intent of the living peace and friendship treaties.

2. **APPROVAL OF AGENDA**

Moved by, Councillor Fougere seconded by, Councillor Conklin to approve the Agenda as circulated. Carried.

3. **ADOPTION OF MINUTES OF July 6, 2026, and July 8, 2026, MEETING AS CIRCULATED**

Having no additions or revisions, it was moved by, Councillor Fougere seconded by Councillor Conklin that the Minutes of July 6, 2026, and July 8, 2026, Municipal Joint Services Board were approved as circulated. Carried.

4. **NEW BUSINESS**

4.1 MJSB Office Relocation- Revised Budget

Mr. McEwan advised that the fit-up amount (\$337,675) approved by the Board at the February 25th meeting for the Welltide Building is not sufficient to cover the anticipated costs associated with the relocation.

Based on the most recent information available, the anticipated costs of the fit-ups are as follows:

Construction & Project Management (RCS):	\$308,000 + HST
Furniture (Officer Interior):	\$48,000 + HST
IT Equipment (30 drops @ \$500 per drop):	\$15,000 + HST
IT Equipment (server rack):	\$ TBD
Shared Kitchen Construction (50%)*:	\$21,930
Shared Kitchen (millwork, appliances & equip)*:	\$8,209
Contingency (Recommended):	\$20,000
TOTAL:	\$421,139

He explained that the total estimated costs of the fit-up is \$421,139 + HST (not including the costs of the IT racks) which is \$83,464 over the budget approved by the Board and the partner units.

In addition to the above expenses, we have incurred and paid \$9,074.00 for design services to date.

Mr. McEwan noted that the design for the MJSB space does not include a kitchen. We are proposing that MODL staff and MJSB staff share the costs and the use of the kitchen space that is being completed as part of the MODL upstairs design (which is across the hall from the MJSB space).

It is recommended that the costs of construction be shared equally between MODL and the MJSB.

The cost of construction of the kitchen space is approximately \$170 per sq ft, and the space is 258 sq ft for a total construction cost of \$43,860 with the MJSB share being \$21,930.

Mr. McEwan advised the Board would be required to recommend the amended budget to partner councils as it is unbudgeted. He added the current Tency at 210 Aberdeen Road ends in November 2026, based on notice given to the landlord by the previous COO. Since that notice, we have advised the landlords that we would need to occupy the space until at least March 2027 or thereabouts.

The Board discussed the revised the Office Relocation Fit Up Costs / Revised Budget.

Mayor McLean-Wile suggested postponing this a few months, hire the new COO, consider what MJSB will look like in a few years, and set June 30, 2027, as a date for decision making.

Moved by, Councillor Conklin seconded by D. Mayor Feeney, that given the revised budget estimates required to support the move to the Welltide Building, that the Board not proceed with the office relocation and lease for the Welltide Building facility, and that the Board direct staff to work towards options analysis for space for the Board with a target date of June 2027 for Board decision. Carried.

Moved by, Mayor McLean-Wile seconded by D. Mayor Feeney to extend the lease of Aberdeen location to September 2027. Carried.

5. ADDED ITEMS:
6. CORRESPONDENCE/ INFORMATION
7. IN CAMERA
- 8. ADJOURNMENT**

There being no further business at 8:30 a.m., the meeting was adjourned.

MAYOR MITCHELL, CHAIR

TAMMY CROWDER OR TOM MACEWAN
Interim COOs

To: Municipal Joint Services Board (MJSB)
From: Liam Craig, Director of Corporate Services
Date: September 23, 2026
Subject: Agenda Item 4.1 - Audit Results and Year-End Financial Statements

DECISION	X	DIRECTION		INFORMATION	
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RECOMMENDATION / MOTION

That the Board approve the Consolidated Financial Statements of the Municipal Joint Services Board, Lunenburg Region, for the year ended March 31, 2026, as presented.

BACKGROUND

The MJSB's external auditors, Doane Grant Thornton LLP, completed the annual audit of the 2025/26 financial statements. The auditors met with the Finance Committee on September 3, 2026, to present their audit strategy, results, and draft Independent Auditor's Report.

While there was not a quorum at the Finance Committee to pass a motion, the member of the Finance Committee present had no concerns regarding the financial statements and Independent Auditor's Report.

AUDITOR'S REPORT

The auditors explained how they reviewed the statements, confirmed all necessary adjustments were made, and noted only minor control issues that are common in smaller organizations. Management addressed these items with compensating controls.

The auditors then issued a clean opinion, confirming the financial statements present fairly, in all material respects, the Board's financial position and results of operations in accordance with Canadian Public Sector Accounting Standards.

STATEMENT OF FINANCIAL POSITION HIGHLIGHTS

- Financial assets are \$4.90M (2025 – \$5.03M), decrease mainly due to reduced HST recoverable and accrued accounts receivables from the insurance claim payment in 2025.
- Liabilities are \$1.39M (2025 – \$1.95M), due to reduced payments to contractors for insurance-related work.

- Net financial assets are \$3.51M (2025 – \$3.09M), showing ability to meet upcoming obligations.
- Capital assets are \$5.48M (2025 – \$5.42M), remaining stable.
- Accumulated surplus is \$8.99M (2025 – \$8.53M), maintaining a strong and stable balance sheet.

STATEMENT OF OPERATIONS HIGHLIGHTS

- Revenues totalled \$7.71M (budget – \$7.45M; 2025 – \$8.52M):
 - Insurance proceeds for the transfer station restoration was a significant one-time payment in 2025
 - Increased non-partner revenue from IT services and transition to Circular Materials for curbside recycling
- Expenses totalled \$7.25M (budget: \$7.55M; 2025: \$7.83M), driven by:
 - Reduced contract fees due to decreased landfill and septic tonnage volumes
 - Reduced IT expenses due to deferred server replacement and cybersecurity insurance savings
- Net impact: Annual surplus of \$461k which was ahead of budget.

FINANCIAL IMPLICATION

The 2025/26 results confirm that the Board remains in a strong and stable financial position, with the ability to manage both planned operations and unexpected events without the need for debt financing or additional support from the Partners. All known obligations, including post-closure and site restoration, are recognized.

ATTACHMENTS

- 4.1.1 Auditor's Report to the Finance Committee for the Year Ended March 31, 2026
- 4.1.2 Draft Audited Financial Statements for the Year Ended March 31, 2026

Municipal Joint Services Board, Lunenburg Region

For the year ended March 31, 2026

Report to Finance Committee
Audit strategy and results

August 21, 2026

Veronica Hunt, CPA, CA

Partner

T 902-491-2064

E Veronica.Hunt@doane.gt.ca

Jamie Creaser, CPA

Manager

T 902-455-5622

E Jamie.Creaser@doane.gt.ca



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Appendix F – Accounting and auditing developments

Executive summary

Purpose of report and scope

The purpose of this report is to engage in an open dialogue with you regarding our audit of the financial statements of Municipal Joint Services Board, Lunenburg Region (the "Board") for the year ended March 31, 2026. This communication will assist Finance Committee in understanding our overall audit strategy and results of audit procedures and includes comments on misstatements, significant accounting policies, sensitive estimates and other matters.

The information in this document is intended solely for the information and use of Board of Directors, Finance Committee, and management. It is not intended to be distributed or used by anyone other than these specified parties.

We have obtained our engagement letter dated April 21, 2026, which outlines our responsibilities and the responsibilities of management.

We were engaged to provide the following deliverables:

Deliverable	Timing/Status
Discussions and communications regarding planning	January 2026
Communication of audit strategy and results	September 2026
Report on the March 31, 2026 financial statements	September 2026

Status of our audit

We have substantially completed our audit of the financial statements of the Board and the results of that audit are included in this report.

We will finalize our report upon resolution of the following items that were outstanding as at August 21, 2026:

- Procedures regarding subsequent events;
- Receipt of signed management representation letter (a draft has been attached in the appendices); and
- Approval of the financial statements by Board of Directors.

Auditor’s report modifications

Our responsibility is to form an opinion on the financial statements. We are also required to communicate matters that impact our standard auditor’s report, including key audit matters or modifications to the reports.

Our auditor’s report contained the following modifications:

- Other Matter – Supplementary Financial Information.

A copy of our draft auditor’s opinion is included in the appendices.

Approach

Our audit approach requires that we establish an overall strategy that focuses on risk areas. We identify and assess risks of material misstatement of the financial statements, whether due to fraud or error. The greater the risk of material misstatement associated with an area of the financial statements, including disclosures, the greater the audit emphasis placed on it in terms of audit verification and analysis. Where the nature of a risk of material misstatement is such that it requires special audit consideration, it is classified as a significant risk.

Our approach is discussed further in the Appendix A and B.

Audit risks and results

We have executed our audit in accordance with our approach summarized in Appendices A and B. We highlight our significant findings in respect of significant risks.

Significant risks

Area of focus	Why there is a risk	Our response and findings
Fraud risk from revenue recognition	There is a presumed risk of fraud in revenue. The risk primarily relates to revenue recognized under: - Commercial and non-partners; and - Other fees and expense recoveries.	- Performed sample on revenue items noted and traced amounts selected to supporting documentation. <i>Our audit procedures did not identify any reportable findings or adjustments.</i>
Fraud risk from management override Departure of the Director of Corporate Services and Chief Operating Officer	This is a presumed fraud risk. Management has implemented internal controls over financial reporting and journal entries; however, such controls could be overridden as a result of collusion or other acts. Controls may be overridden in the current period because of departures in key financial reporting positions.	- Tested journal entries recorded in the general ledger and other adjustments made in the preparation of the consolidated financial statements. - Assessed the reasonability of manual entries posted by the former Director of Corporate Services around his departure date. <i>Our audit procedures did not identify any reportable findings or adjustments.</i>
Asset retirement obligation and post closure-liability	This risk relates to the valuation of the asset retirement obligation and post closure liability due to its nature as a complex accounting estimate.	- Reviewed processes to identify and determine completeness of assets identified as being in scope; and - Assessed the reasonability of inputs used in calculating the obligations, and recalculated the amounts. <i>Our audit procedures did not identify any reportable findings or adjustments.</i>

Adjustments and uncorrected misstatements

Adjustments

Misstatements identified and adjusted in the financial statements by the Board as a result of our audit procedures are as follows:

Increase (Decrease)	Balance sheet			Income effect
	Assets	Liabilities	Equity	Earnings
Net impact on disposal of excavator (derecognize asset and adjust gain)	\$ (9,261)	\$ -	\$ -	\$ (9,261)
Record RRFB grant for Municipal Approved Programs (accrued)	25,812	-	-	25,812
Adjust amortization to actual based on TCA schedule	(100,000)	-	-	(100,000)
Total corrected misstatements	\$ (83,449)	\$ -	\$ -	\$ (83,449)

Uncorrected misstatements

We have no non-trivial unadjusted misstatements to report.

Summary of disclosure matters

PSAS 3150.40 *Tangible Capital Assets* states that additions and disposals are to be presented on the tangible capital assets schedule within the note disclosure. However, additions and disposals are currently presented as net within the cost column. We are in agreement with management that this is not material to the financial statements.

Other reportable matters

Internal control

The audit is designed to express an opinion on the financial statements. We obtain an understanding of internal control over financial reporting to the extent necessary to plan the audit and to determine the nature, timing and extent of our work. Accordingly, we do not express an opinion on the effectiveness of internal control.

If we become aware of a deficiency in your internal control over financial reporting, the auditing standards require us to communicate to Finance Committee those deficiencies we consider significant. However, a financial statement audit is not designed to provide assurance on internal control.

Please refer to Appendix E for a detailed explanation of the following internal control observations noted during our audit:

- Pervasive segregation of duties;
- Access privileges within the accounting system; and
- Former employee having access to online banking system.

Fees

The following is a schedule of our current year fees:

Service	Current year fee*	Prior year fee*
Audit of the consolidated financial statements	\$ 30,500	\$ 29,250
Preparation of the T2 tax returns (2026)	1,500	2,750**

*before administrative costs, disbursements and applicable taxes
**prior year included two years of returns to be prepared

Independence

We have a rigorous process where we continually monitor and maintain our independence. The process of maintaining our independence includes, but is not limited to:

- Identification of threats to our independence and putting into place safeguards to mitigate those threats. For example, we evaluate the independence threat of any non-audit services provided to the Board; and
- Confirming the independence of our engagement team members.

We have identified no information regarding our independence that in our judgment should be brought to your attention.

Technical updates – highlights

Accounting

Accounting standards issued by the Accounting Standards Board that may affect the Board in future years have been included in Appendix F.

We draw your attention to new Section 1202 *Financial Statement Presentation*, which is replacing Section 1201 *Financial Statement Presentation*, effective for the Board on April 1, 2026 (for the year ended March 31, 2027).

Assurance

Further details of the changes to assurance standards are included in Appendix F. If you have any questions about these changes, we invite you to raise them during our next meeting. We will be pleased to address your concerns.

Appendix A – Overview and approach

Our audit is planned with the objective of obtaining reasonable assurance about whether the financial statements as a whole are free from material misstatement, so that we are able to express an opinion on whether the financial statements are prepared, in all material respects, in accordance with Canadian Public Sector Accounting Standards. The following outlines key concepts that are applicable to the audit, including our general audit approach and other considerations.

Roles and responsibilities

Role of the board of directors	• Help set the tone for the organization by emphasizing honesty, ethical behaviour and fraud prevention; • Oversee management, including ensuring that management establishes and maintains internal controls to provide reasonable assurance regarding reliability of financial reporting; and • Oversee the work of the external auditors including reviewing and discussing the audit plan.
Role of management	• Prepare financial statements in accordance with Canadian Public Sector Accounting Standards; • Design, implement and maintain effective internal controls over financial reporting processes, including controls to prevent and detect fraud; • Exercise sound judgment in selecting and applying accounting policies; • Prevent, detect and correct errors, including those caused by fraud; • Provide representations to external auditors; and • Assess quantitative and qualitative impact of misstatements discovered during the audit on fair presentation of the financial statements.
Role of Doane Grant Thornton LLP	• Provide an audit opinion that the financial statements are in accordance with Canadian Public Sector Accounting Standards; • Conduct our audit in accordance with Canadian Generally Accepted Auditing Standards (GAAS); • Maintain independence and objectivity; • Be a resource to management and to those charged with governance; • Communicate matters of interest to those charged with governance; and • Establish an effective two-way communication with those charged with governance, to report matters of interest to them and obtain their comments on audit risk matters.

Audit approach

Our understanding of the Board and its operations drives our audit approach, which is risk based and specifically tailored to Municipal Joint Services Board, Lunenburg Region.

The five key phases of our audit approach



Phase	Our approach
1. Planning	• We obtain our understanding of your operations, internal controls and information systems; and • We plan the audit timetable together.
2. Assessing risk	• We use our knowledge gained from the planning phase to assess financial reporting risks; and • We customize our audit approach to focus our efforts on key areas.
3. Evaluating internal controls	• We evaluate the design of controls you have implemented over financial reporting risks; • We identify areas where our audit could be more effective or efficient by taking an approach that includes testing the controls; and • We provide you with information about the areas where you could potentially improve your controls.
4. Testing accounts and transactions	• We perform tests of balances and transactions; and • We use technology and tools, including data interrogation tools, to perform this process in a way that enhances effectiveness and efficiency.
5. Concluding and reporting	• We conclude on the sufficiency and appropriateness of our testing; and • We finalize our report and provide you with our observations and recommendations.

Our tailored audit approach results in procedures designed to respond to an identified risk. The greater the risk of material misstatement associated with the account, class of transactions or balance, the greater the audit emphasis placed on it in terms of audit verification and analysis.

Throughout the execution of our audit approach, we maintained our professional skepticism, recognizing the possibility that a material misstatement due to fraud could exist notwithstanding our past experiences with the entity and our beliefs about management's honesty and integrity.

Materiality

The purpose of our audit is to provide an opinion as to whether the financial statements are prepared, in all material respects, in accordance with Canadian Public Sector Accounting Standards as at March 31, 2026. Therefore, materiality is a critical auditing concept and as such we apply it in all stages of our engagement.

The concept of materiality recognizes that an auditor cannot verify every balance, transaction or judgment made in the financial reporting process. During audit planning, we made a preliminary assessment of materiality for the purpose of developing our audit strategy, including the determination of the extent of our audit procedures. During the completion stage, we consider not only the quantitative assessment of materiality, but also qualitative factors, in assessing the impact on the financial statements, our audit opinion and whether the matters should be brought to your attention.

Fraud risk factor considerations

We are responsible for planning and performing the audit to obtain reasonable assurance as to whether the financial statements are free of material misstatement caused by error or by fraud. Our responsibility includes:

- The identification and assessment of the risks of material misstatement of the financial statements due to fraud through procedures including discussions amongst the audit team and specific inquiries of management;
- Obtaining sufficient appropriate audit evidence to respond to the fraud risks noted; and
- Responding appropriately to any fraud or suspected fraud identified during the audit.

Due to the inherent limitations of an audit, there is an unavoidable risk that some material misstatements may not be detected and this is particularly true in relation to fraud. The primary responsibility for the prevention and detection of fraud rests with those charged with governance and management.

We are required to communicate with you on fraud-related matters, including:

- Obtaining an understanding of how you exercise oversight of management's processes for identifying and responding to the risks of fraud in the entity and the internal control that management has established to mitigate these risks; and
- Inquiring as to whether you have knowledge of any actual, suspected or alleged fraud affecting the entity.

The following provides a summary of some of the fraud related procedures that are performed during the audit:

- Testing the appropriateness of journal entries recorded in the general ledger and other adjustments made in the preparation of the financial statements;
- Reviewing accounting estimates for biases; and
- Evaluating the business rationale (or the lack thereof) for significant transactions that are or appear to be outside the normal course of operations.

Quality management

We have a robust system of quality management that forms a core part of our client service and is designed to ensure the firm is meeting its quality objectives by designing responses to address identified quality risks. We combine numerous specific responses including the application of our internationally developed audit methodology, advanced audit technology, rigorous review procedures, mandatory professional development requirements, and the use of specialists to consistently deliver high quality audit services to our clients. We also monitor the design, implementation and operating effectiveness of each element of our system of quality management to ensure that we are appropriately addressing the quality risks and to identify deficiencies and required remedial actions in the system of quality management. In addition to our internal processes, we are subject to inspection and oversight by standard setting and regulatory bodies. We are proud of our firm's approach to quality management and would be pleased to discuss any aspect with you at your convenience.

Data analysis software

We apply our audit methodology using advanced software tools. Doane Grant Thornton continues to invest in developing industry-leading advanced audit data analytics tools.

IDEA

IDEA Data Analysis Software is a powerful analysis tool that allows audit teams to read, display, analyze, manipulate, sample and extract data from almost any electronic source. The tool has the advantages of enabling the audit team to perform data analytics on very large data sets in a very short space of time, while providing the checks, balances and audit trail necessary to ensure that the data is not corrupted and that the work can be easily reviewed. SmartAnalyzer, an add-on to IDEA, further improves the efficiency and effectiveness of the audit by providing automated routines for certain common analytical tasks, such as identifying unusual and potentially fraudulent journal entries.

Appendix B – Audit plan and risk assessment

We have executed our audit in accordance with our plan outlined below. We continually reassess the need for changes to our planned audit approach throughout the audit.

Risk assessment

Our risk assessment process identified certain significant risks, which are included under “Audit risks and results” in our report. In addition, we identified certain other areas where we focused our attention as follows:

Risk area	Why it is a risk area	Audit procedures and findings
Accounts payable	Payables could be understated to present more favourable results.	- Perform search for unrecorded liabilities by tracing amounts paid subsequent to year end to the supporting documents and the payables subledger and accruals listing. <i>Our audit procedures did not identify any reportable findings.</i>
Accounts receivable	Receivables could be overstated based on assessment of collectability to present more favourable results.	- Perform subsequent receipts testing by tracing amounts in receivables subledger to supporting documents. <i>Our audit procedures did not identify any reportable findings.</i>
Partner and grant revenues	Revenues could be overstated to present more favourable results.	- Confirm partner revenues and grant income with third parties. <i>Our audit procedures identified an adjusting entry related to RRFB grant received in the period. Refer to adjustments above.</i>
Operating expenses	Operating expenses could be understated to present more favourable results.	- Test a sample of general expenses by vouching transactions to supporting documents. <i>Our audit procedures did not identify any reportable findings.</i>
Employee compensation	Employee compensation could be overstated and paid improperly as a result of collusion or other acts.	- Test a sample of employees by vouching compensation rate to signed agreements and recalculating bi-weekly payroll and vouching to payroll reports. <i>Our audit procedures did not identify any reportable findings.</i>
Tangible capital assets	Tangible capital asset additions could be improperly capitalized and incorrect rates could be used to calculate the net book value of assets.	- Test a sample of additions to ensure proper capitalization criteria and recalculate amortization of assets. <i>Our audit procedures identified adjusting entries related to amortization and an asset disposal. Refer to adjustments above.</i>

Appendix C – Draft independent auditor's report

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Independent auditor's report

Doane Grant Thornton LLP
Nova Centre, North Tower
Suite 1000, 1675 Grafton Street
Halifax, Nova Scotia
B3J 0E9

T +1 902 421 1734
F +1 902 420 1068

To the Board of the Municipal Joint Services Board, Lunenburg Region

Opinion

We have audited the consolidated financial statements of the Municipal Joint Services Board ("the Board"), which comprise the consolidated statement of financial position as at March 31, 2026, and the consolidated statements of operations, change in net financial assets and cash flow for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the board as at March 31, 2026, and its results of operations, its changes in its net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter – Supplementary Financial Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The current year's supplementary information included in the schedules on pages 26 to 33 are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion, in the audit of the consolidated financial statements taken as a whole.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Halifax, Canada
DATE

Chartered Professional Accountants

Appendix D – Draft management representation letter

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Management Representation Letter

September 23, 2026

Doane Grant Thornton LLP
Nova Centre, North Tower
1675 Grafton Street, Suite 1000
Halifax, NS B3J 0E9

Dear Sir/Madam:

We are providing this letter in connection with your audit of the consolidated financial statements of Municipal Joint Service Board, Lunenburg Region as of March 31, 2026, and for the year then ended, for the purpose of expressing an opinion as to whether the consolidated financial statements present fairly, in all material respects, the financial position, results of operations, and cash flows of Municipal Joint Service Board, Lunenburg Region in accordance with Canadian public sector accounting standards.

We acknowledge that we have fulfilled our responsibilities for the preparation of the consolidated financial statements in accordance with Canadian public sector accounting standards and for the design and implementation of internal controls to prevent and detect fraud and error. We have assessed the risk that the consolidated financial statements may be materially misstated as a result of fraud, and have determined such risk to be low. Further, we acknowledge that your examination was planned and conducted in accordance with Canadian generally accepted auditing standards (GAAS) so as to enable you to express an opinion on the consolidated financial statements. We understand that while your work includes an examination of the accounting system, internal controls and related data to the extent you considered necessary in the circumstances, it is not designed to identify, nor can it necessarily be expected to disclose, fraud, shortages, errors and other irregularities, should any exist.

Certain representations in this letter are described as being limited to matters that are material. An item is considered material, regardless of its monetary value, if it is probable that its omission from or misstatement in the consolidated financial statements would influence the decision of a reasonable person relying on the consolidated financial statements.

We confirm, to the best of our knowledge and belief, as of September 23, 2026, the following representations made to you during your audit.

Financial statements

- 1 The consolidated financial statements referred to above present fairly, in all material respects, the financial position of the entity as at March 31, 2026 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards, as agreed to in the terms of the audit engagement.

Completeness of information

- 2 We have made available to you all financial records and related data and all minutes of the meetings of shareholders, directors, and committees of directors, as agreed in the terms of the audit engagement. Summaries of actions of recent meetings for which minutes have not yet been prepared have been provided to you. All significant board and committee actions are included in the summaries.
- 3 We have provided you with unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.

- 4 There are no material transactions that have not been properly recorded in the accounting records underlying the consolidated financial statements. The adjusting journal entries which have been proposed by you are approved by us and will be recorded on the books of the entity.
- 5 There were no restatements made to correct a material misstatement in the prior period consolidated financial statements that affect the comparative information.
- 6 We are unaware of any known or probable instances of non-compliance with the requirements of regulatory or governmental authorities, including their financial reporting requirements.
- 7 We are unaware of any violations or possible violations of laws or regulations the effects of which should be considered for disclosure in the consolidated financial statements or as the basis of recording a contingent loss.
- 8 We have disclosed to you all known deficiencies in the design or operation of internal control over financial reporting of which we are aware.
- 9 We have identified to you all known related parties and related party transactions, including sales, purchases, loans, transfers of assets, liabilities and services, leasing arrangements guarantees, non-monetary transactions and transactions for no consideration.
- 10 You provided a non-audit service by assisting us with drafting the consolidated financial statements and related notes. In connection with this non-audit service, we confirm that we have made all management decisions and performed all management functions, have the knowledge to evaluate the accuracy and completeness of the consolidated financial statements, and accept responsibility for such consolidated financial statements.

Fraud and error

- 11 We have no knowledge of fraud or suspected fraud affecting the entity involving management; employees who have significant roles in internal control; or others, where the fraud could have a non-trivial effect on the consolidated financial statements.
- 12 We have no knowledge of any allegations of fraud or suspected fraud affecting the entity's consolidated financial statements communicated by employees, former employees, analysts, regulators or others.
- 13 We acknowledge our responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud.
- 14 We believe that the effects of the disclosure misstatements identified in the *Report to the Finance Committee – Audit strategy and results* report are immaterial to the financial statements taken as a whole.

Recognition, measurement and disclosure

- 15 We believe that the significant assumptions used by us in making accounting estimates, including those used in arriving at the fair values of financial instruments as measured and disclosed in the consolidated financial statements, are reasonable and appropriate in the circumstances.
- 16 We have no plans or intentions that may materially affect the carrying value or classification of assets and liabilities, both financial and non-financial, reflected in the consolidated financial statements.

- 17 All related party transactions have been appropriately measured and disclosed in the consolidated financial statements.
- 18 The nature of all material measurement uncertainties has been appropriately disclosed in the consolidated financial statements, including all estimates where it is reasonably possible that the estimate will change in the near term and the effect of the change could be material to the consolidated financial statements.
- 19 Any business combination that occurred during the year has been properly accounted for with appropriate consideration of amounts that should be allocated to goodwill and other intangible assets.
- 20 Any goodwill or intangibles on the books of the entity are evaluated whenever events or changes in circumstances indicated the carrying amount may not be recoverable to determine whether or not they have been impaired, and an appropriate loss provision is provided in the accounts where there has been a permanent impairment.
- 21 All outstanding and possible claims, whether or not they have been discussed with legal counsel, have been disclosed to you and are appropriately reflected in the consolidated financial statements.
- 22 All liabilities and contingencies, including those associated with guarantees, whether written or oral, have been disclosed to you and are appropriately reflected in the consolidated financial statements.
- 23 All "off-balance sheet" financial instruments have been properly recorded or disclosed in the consolidated financial statements.
- 24 We have not purchased or entered into any derivative financial instruments or contracts.
- 25 With respect to environmental matters:
 - a) at year end, there were no liabilities or contingencies that have not already been disclosed to you;
 - b) liabilities or contingencies have been recognized, measured and disclosed, as appropriate, in the consolidated financial statements; and
 - c) commitments have been measured and disclosed, as appropriate, in the consolidated financial statements.
- 26 The entity has satisfactory title to (or lease interest in) all assets, and there are no liens or encumbrances on the entity's assets nor has any been pledged as collateral.
- 27 We have disclosed to you, and the entity has complied with, all aspects of contractual agreements that could have a material effect on the consolidated financial statements in the event of non-compliance, including all covenants, conditions or other requirements of all outstanding debt.
- 28 The Harmonized Sales Tax (HST) transactions recorded by the entity are in accordance with the federal and provincial regulations. The HST liability/receivable amounts recorded by the entity are considered complete.

- 29 Employee future benefit costs, assets, and obligations have been determined, accounted for and disclosed in accordance with the requirements of Section PS3250 *Retirement benefits* and PS3255 *Post Employment Benefits* of the Chartered Professional Accountants of Canada (CPA Canada) Handbook Public Sector Accounting Standards. The sick leave obligation was estimated by management and not calculated by an actuary, the actual liability could differ materially from the amounts recorded in the consolidated financial statements.
- 30 There have been no events subsequent to the balance sheet date up to the date hereof that would require recognition or disclosure in the consolidated financial statements. Further, there have been no events subsequent to the date of the comparative financial statements that would require adjustment of those financial statements and related notes.

Other

- 31 We have considered whether or not events have occurred or conditions exist which may cast significant doubt on the Entity's ability to continue as a going concern and have concluded that no such events or conditions are evident.

Yours very truly,

Tammy Crowder, Interim Chief Operating Officer

Liam Craig, Director of Corporate Services

Appendix E – Internal control letter

August 14, 2026

Doane Grant Thornton LLP

Nova Centre, North Tower
Suite 1000, 1675 Grafton Street
Halifax, Nova Scotia
B3J 0E9

T +1 902 421 1734

F +1 902 420 1068

Management and the Finance Committee of Municipal Joint Service Board, Lunenburg Region
131 North Street
Bridgewater, NS B4V 2W8

In connection with our audit of the consolidated financial statements of Municipal Joint Service Board, Lunenburg Region (the "Board") as of March 31, 2026 and for the year then ended, we considered internal control over financial reporting ("internal control") as a basis for designing appropriate audit procedures. The purpose of our audit was to express an opinion on the consolidated financial statements, not to identify internal control matters. Therefore, we express no opinion on the effectiveness of internal control and it would be inappropriate to conclude that no internal control matters, including significant control deficiencies, exist beyond those included in this communication.

A deficiency in internal control exists where the design, implementation, operation or absence of a control means that internal controls are unable to prevent, or detect and correct, misstatements in the consolidated financial statements on a timely basis. The Canadian Auditing Standards require that, where we identify internal control deficiencies during an audit, we assess their importance and severity and communicate them to management and those charged with governance, as appropriate. Deficiencies that are of sufficient importance to merit the attention of those charged with governance are described as "significant deficiencies".

Significant control deficiencies

Segregation of Duties

The Board has a number of duties that are not adequately segregated. A lack of segregation of duties can increase the risk of errors and fraud going undetected. This is a common issue that is noted within smaller organizations and the source of the problem is usually resource constraints. In an ideal situation, there are 5 control points that should be adequately segregated, which are: initiation, authorization, recording, reporting and custody of assets. Ensuring that no one performs more than one of these control points in a cycle will eliminate all segregation of duties issues. The following are examples of segregation of duties issues identified:

1. The Director of Corporate Services can post to the general ledger while also reviewing and approving entries by clerks.
2. The Director of Corporate Services grants access rights for users in Townsuite and activities performed are not formally reviewed, all while being in a financial reporting role with the ability to post to the general ledger and reviewing and approving entries by clerks, as noted above.

Management Response:

- **Journal Entry Posting:** Management acknowledges the segregation of duties issue. Some routine journal entries have been transitioned to other staff, allowing the Director of Corporate Services (DCS) to shift to a review and approval role using the park/post function in Townsuite. While not all entries can be delegated at this time due to limited resources, we will continue to build capacity and

expand delegation where possible. Entries posted by Director of Corporate Services will be reviewed by the Chief Operating Officer. This continues to be a work in progress given recent turnover.

- **IT Access Controls:** The DCS currently manages user access in Townsuite. While this creates some segregation risk, access is limited and monitored. Management plans to implement periodic access reviews and explore options for shared oversight as resources allow.

Management of Bank Account Access

It was noted that the former Interim COO and Director of Corporate Services, who departed in February 2026, continued to have access and was a designated signing authority on the Board bank accounts up until and during year end fieldwork in July 2026. A former employee retaining these functions creates a risk of unauthorized transactions, including fraudulent payments, transfers, or changes to banking information.

Our audit did not identify any issues arising from the former employee's continued access and signing authority. Nevertheless, audit procedures provide reasonable, rather than absolute, assurance, and therefore cannot guarantee that all unauthorized activities, if any, would have been detected.

Management Response:

The Board connected with the financial institution and had access and signing authority removed from the former employee.

Conclusion

The matters reported in this communication are limited to those deficiencies we identified during the audit that we considered to be of sufficient importance to communicate to management and, in the case of significant deficiencies, those charged with governance. Had we performed more extensive procedures on internal control, including procedures subsequent to August 14, 2026, we might have identified more deficiencies or reached different conclusions about the deficiencies included in this communication.

This communication is intended solely for the information and use of management, those charged with governance, and others within the Board and is not intended to be and should not be used by anyone other than these specified parties.

Yours sincerely,
Doane Grant Thornton LLP

Veronica Hunt, CPA, CA
Partner

Appendix F – PSAS

Accounting developments

Public Sector Accounting Standards [updated June 30, 2026]

Effective date

Amendments to Section PS 3150 *Tangible Capital Assets*

This Section has been amended as part of the implementation of the Government Not-for-Profit (GNPO) Strategy, which involves incorporating the PS 4200 series guidance into PSAS, with potential modifications where appropriate.

The primary revisions to this Section include:

- a criterion added to the definition of a tangible capital asset
- a new definition of a collection, providing guidance on how collections are distinguished from other tangible capital assets
- new disclosure requirements for works of art, historical treasures, and collections to ensure greater transparency regarding their nature and significance
- additional guidance for circumstances in which an entity acquires a tangible capital asset at an amount significantly lower than its fair value, and
- new guidance for instances in which an entity receives contributed materials or contributed labour in the construction or development of a tangible capital asset.

Under the GNPO Strategy, related Sections PS 4230 *Capital Assets Held by Not-for-Profit Organizations* and PS 4240 *Collections Held by Not-for-Profit Organizations* will be withdrawn as the subject matter is now addressed within the revised Section PS 3150. Those sections will remain in effect until Section PS 3150 is adopted.

For GNPOs that apply the PS 4200 series, the amendments must be applied retroactively with restatement of prior periods to conform to the presentation requirements for comparative financial information in Section PS 3150.

For public sector entities that have not applied the PS 4200 series, the amendments must be applied retroactively with restatement of prior periods to conform to the presentation requirements for comparative financial information in Section PS 3150, except for the revisions related to the acquisitions of tangible capital assets at substantially below fair value, and inclusion of contributed materials or labour in the cost of a constructed or developed asset. These revisions will be applied prospectively to new transactions occurring on or after the date of adoption.

Fiscal years beginning on or after April 1, 2030.

Earlier adoption is permitted.

Section PS 3251 Employee Benefits

New Section establishes standards for the recognition, measurement, presentation and disclosure of all employee benefits, and replaces Sections PS 3250 *Retirement Benefits* and PS 3255 *Post-Employment Benefits, Compensated Absences and Termination Benefits*.

The main features of the new Section are as follows:

- Fulsome accounting guidance for short-term employee benefits, post-employment benefits, other long-term employee benefits and termination benefits
- For defined benefit plans, recognition of (i) current service cost, (ii) any past service cost and gain or loss on settlement, and (iii) net interest on the net defined benefit liability (asset) within surplus or deficit in the statement of operations
- Recognition of net defined benefit liability (asset) remeasurements within accumulated remeasurement gains and losses, with no reclassification to surplus or deficit in subsequent periods; when post-employment benefit plans are settled, reclassification of related accumulated remeasurement gains and losses to accumulated surplus and deficit is permitted, where practicable
- Guidance on determining the discount rate used to measure defined benefit obligations based on an assessment of the post-employment benefit plan's funding status, using primary indicators and, where necessary, secondary indicators
- A simplified approach to account for other long-term employee benefits, which includes the recognition of remeasurements directly in surplus or deficit rather than in net assets

Fiscal years beginning on or after April 1, 2029.

Earlier adoption is permitted.

Section PS 1202 Financial Statement Presentation

New Section PS 1202 *Financial Statement Presentation* replaces Section PS 1201 *Financial Statement Presentation*.

The main features of the new Section include:

- Changes to the statement of financial position to present financial assets, non-financial assets, total assets, financial liabilities, non-financial liabilities total liabilities and net assets/net liabilities
- Separate statement of changes in net assets or net liabilities (formerly known as accumulated surplus) by required categories
- The addition of a statement of net financial assets or net financial liabilities that presents a revised net financial assets or net financial liabilities (formerly known as "net debt") calculation
- The option to present the change in net financial assets or net financial liabilities on the statement of net financial assets or net financial liabilities
- Ability to present an amended budget when there is an election or the majority of the governing body of a government organization is newly elected or appointed
- The requirement to provide a subtotal prior to financing activities in the statement of cash flow
- Guidance on assessing the going concern assumption

As a result of the issuance of the new Section, various Sections and Guidelines of the Handbook have been amended to include references to the Section. The impacted Sections and Guidelines include:

- | | |
|--|--|
| <ul style="list-style-type: none"> • PS 1300 <i>Government Reporting Entity</i> • PS 2120 <i>Accounting Changes</i> • PS 2500 <i>Basic Principles of Consolidation</i> • PS 2510 <i>Additional Areas of Consolidation</i> • PS 2601 <i>Foreign Currency Translation</i> • PS 3041 <i>Portfolio Investments</i> • PS 3060 <i>Interest in Partnerships</i> • PS 3070 <i>Investments in Government Business Enterprises</i> • PS 3100 <i>Restricted Assets and Revenues</i> • PS 3160 <i>Public Private Partnerships</i> • PS 3230 <i>Long-Term Debt</i> • PS 3250 <i>Retirement Benefits</i> • PS 3255 <i>Post-Employment Benefits, Compensated Absences and Termination Benefits</i> | <ul style="list-style-type: none"> • PS 3260 <i>Liability for Contaminated Sites</i> • PS 3280 <i>Asset Retirement Obligations</i> • PS 3300 <i>Contingent Liabilities</i> • PS 3310 <i>Loan Guarantees</i> • PS 3400 <i>Revenue</i> • PS 3410 <i>Government Transfers</i> • PS 3430 <i>Restructuring Transactions</i> • PS 3450 <i>Financial Instruments</i> • PS 4200 <i>Financial Statement Presentation by Not-for-Profit Organizations</i> • PSG-2 <i>Leased Tangible Capital Assets</i> • PSG-4 <i>Funds and Reserves</i> • PSG-5 <i>Sale-Leaseback Transactions</i> |
|--|--|

Fiscal years beginning on or after April 1, 2026.

Earlier adoption is permitted only if the Conceptual Framework is also adopted at the same time.

Prior period amounts would need to be restated to conform to the presentation requirements for comparative financial information in Section PS 1202.

Conceptual Framework for Financial Reporting in the Public Sector

PSAB's Conceptual Framework for Financial Reporting in the Public Sector replaces Sections PS 1000 *Financial Statement Concepts* and PS 1100 *Financial Statement Objectives*.

The new Conceptual Framework includes:

- Characteristics of public sector entities
- Objectives of financial reporting
- Primary users of financial reporting and their expectations
- Role of financial statements
- Foundations and objectives of financial statements
- Qualitative characteristics of information in financial statements
- Qualitative characteristics of information in financial statements and related considerations
- Definitions of elements
- Criteria of general recognition and derecognition; and,
- Concepts of general measurement and presentation

As a result of the issuance of the Conceptual Framework, various Sections and Guidelines of the Handbook have been amended to include references to the new Conceptual Framework, add/clarify key definitions that are consistent with the Conceptual Framework, and/or remove references to qualitative characteristics that are no longer qualitative characteristics in the new Conceptual Framework. These Sections include:

- Introduction to the Public Sector Accounting Handbook (formerly the Introduction to the Public Sector Accounting Standards)
- PS 1150 *Generally accepted Accounting Principles*
- PS 1201 *Financial Statement Presentation*
- PS 1300 *Government Reporting Entity*
- PS 2100 *Disclosure of Accounting Policies*
- PS 2120 *Accounting Changes*
- PS 2130 *Measurement Uncertainty*
- PS 2200 *Related Party Transactions*
- PS 3150 *Tangible Capital Assets*
- PS 3200 *Liabilities*
- PS 3210 *Assets*
- PS 3400 *Revenue*
- PS 3430 *Restructuring Transactions*
- PS 3450 *Financial Instruments; and*
- PS 4230 *Capital Assets Held by Not-for-Profit Organizations*

The Conceptual Framework will be applied prospectively.

Fiscal years beginning on or after April 1, 2026.

Earlier adoption is permitted.

Appendix F – Auditing developments

Canadian Auditing Standards (CASs) and other Canadian Standards issued by the AASB	Effective date
Revisions to CAS 570 <i>Going Concern</i> Auditors are required to obtain sufficient appropriate audit evidence on the appropriateness of management's use of the going concern basis of accounting and conclude on whether a material uncertainty exists in relation to going concern. Financial statement users raised questions about how much auditors should be able to detect from their audit procedures in this area, and what is communicated to users about the entity's ability to continue as a going concern. In response, the International Auditing and Assurance Standards Board (IAASB) issued a revised standard incorporating several key changes and, in June 2025, the Auditing and Assurance Standards Board (AASB) issued the equivalent Canadian standard with no Canadian-specific amendments. Key changes to the standard included: • Defining material uncertainty related to going concern • Enhancing the risk identification and assessment requirements so they are consistent with those set out in CAS 315 (Revised) <i>Identifying and Assessing the Risks of Material Misstatement</i> • Enhancing the auditor's evaluation of management's going concern assessment, including requirements to support the auditor's application of professional skepticism • Adding a requirement for the auditor to request management to extend its going concern assessment of the entity to cover at least 12 months from the date of approval of the financial statements if management has not already done so • Enhancing the auditor's consideration of information related to management's going concern assessment that becomes available to the auditor after the date of the auditor's report but before the date the financial statements are issued • Adding requirements to enhance communications about going concern in the auditor's report.	Periods beginning on or after December 15, 2026.
Revisions to CAS 240 <i>The Auditor's Responsibilities Relating to Fraud in an Audit of Financial Statements</i> High quality audits contribute to the efficiency of capital markets and financial stability. In recent years, corporate failures and scandals have brought the topic of fraud to the forefront and led to questions from stakeholders about the role and responsibilities of the auditor relating to fraud in an audit of financial statements. In response, the IAASB issued a revised standard incorporating several key changes, and in September 2025, the AASB issued the equivalent Canadian standard with no Canadian-specific amendments, other than retaining an existing amendment related to ethical requirements. Key changes to the standard include: • Clarifying the roles and responsibilities of the auditor with respect to fraud • Establishing more robust requirements if fraud or suspected fraud is identified • Reinforcing the importance of exercising professional skepticism in fraud-related audit procedures • Strengthening communications through the audit with management and those charged with governance about matters related to fraud • Adding transparency on fraud related responsibilities and procedures in the auditor's report	Periods beginning on or after December 15, 2026.

**MUNICIPAL JOINT SERVICES BOARD,
LUNENBURG REGION**

FINANCIAL STATEMENTS

MARCH 31, 2026

DRAFT

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
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MANAGEMENT'S REPORT

DRAFT

INDEPENDENT AUDITORS' REPORT

DRAFT

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31, 2026

4

	2026	2025
	\$	\$
FINANCIAL ASSETS		
Cash	2,894,399	2,264,861
Accounts receivable (Note 3)	1,171,018	1,008,985
HST recoverable	20,400	152,112
Accrued accounts receivable	281,467	1,076,330
Other receivable (Note 4)	<u>534,813</u>	<u>534,813</u>
	<u>4,902,097</u>	<u>5,037,101</u>
FINANCIAL LIABILITIES		
Accounts payable and accrued liabilities (Note 6)	653,497	1,219,713
Asset retirement obligation (Note 11)	<u>737,288</u>	<u>729,500</u>
	<u>1,390,785</u>	<u>1,949,213</u>
NET FINANCIAL ASSETS	<u>3,511,312</u>	<u>3,087,888</u>
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 5)	5,477,292	5,418,459
Prepays	<u>5,821</u>	<u>27,348</u>
	<u>5,483,113</u>	<u>5,445,807</u>
ACCUMULATED SURPLUS (Note 7)	<u>8,994,425</u>	<u>8,533,695</u>
COMMITMENTS (Note 12)		
CONTINGENT LIABILITY (Note 13)		

On behalf of the Municipal Joint Services Board, Lunenburg Region

David Mitchell, Chair

Tammy Crowder, Interim Chief Operating Officer

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
CONSOLIDATED STATEMENT OF OPERATIONS
AND ACCUMULATED SURPLUS
FOR THE YEAR ENDED MARCH 31, 2026

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	Budget	2026	2025
	\$	\$	\$
REVENUES			
User Fees			
Municipality of District of Lunenburg	2,090,341	2,154,052	1,992,720
Town of Bridgewater	1,359,037	1,297,161	1,271,623
Town of Mahone Bay	235,215	249,135	218,370
Commercial	2,412,719	2,364,420	2,297,635
Non-partners	499,877	703,205	531,693
RRFB grant	299,887	328,374	400,036
Provincial grant	-	75,000	-
Other fees/expense recovery	475,848	412,309	455,621
Insurance proceeds (Note 15)	-	76,739	1,357,221
Gain on sale of capital assets	80,000	46,240	-
	<u>7,452,924</u>	<u>7,706,635</u>	<u>8,524,919</u>
EXPENSES			
Accretion	7,600	7,788	7,488
Amortization	520,000	516,913	485,586
Bad debt (recovery)	-	(132)	(9,442)
Contract fees	1,747,431	1,761,705	1,790,937
Education and enforcement	46,550	27,482	24,055
Equipment maintenance	208,750	228,418	198,772
General site maintenance	177,275	262,384	236,023
Human resource services	27,000	1,897	10,901
Information technology	543,497	472,877	538,355
Insurance	130,552	89,433	153,499
Lab supplies and chemicals	75,500	45,741	61,149
Loss on disposal of capital assets (Note 15)	-	-	788,115
Office	170,011	161,944	156,575
Personnel services	3,056,070	2,803,556	2,645,028
Power	109,390	110,824	96,984
Professional services	167,600	140,664	94,783
Site monitoring	40,000	38,319	26,311
Trucking contract	526,298	576,092	521,310
	<u>7,553,524</u>	<u>7,245,905</u>	<u>7,826,429</u>
ANNUAL SURPLUS	(100,600)	460,730	698,490
ACCUMULATED SURPLUS - beginning of year		<u>8,533,695</u>	<u>7,835,205</u>
ACCUMULATED SURPLUS - end of year		<u><u>8,994,425</u></u>	<u><u>8,533,695</u></u>

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
CONSOLIDATED STATEMENT OF CHANGES
IN NET FINANCIAL ASSETS
AS AT MARCH 31, 2026

6

	Budget	2026	2025
	\$	\$	\$
ANNUAL SURPLUS	(100,600)	460,730	698,490
Acquisition of tangible capital assets	(602,000)	(585,006)	(1,627,127)
Proceeds on sale of tangible capital assets	-	55,500	-
(Gain) loss on disposal of capital assets	-	-	788,115
Amortization of tangible capital assets	<u>520,000</u>	<u>516,913</u>	<u>485,586</u>
	(182,600)	401,897	345,064
Change in prepaids	<u>-</u>	<u>21,527</u>	<u>(7,321)</u>
CHANGE IN NET FINANCIAL ASSETS	(182,600)	423,424	337,743
NET FINANCIAL ASSETS - beginning of year	<u>3,087,888</u>	<u>3,087,888</u>	<u>2,750,145</u>
NET FINANCIAL ASSETS - end of year	<u>2,905,288</u>	<u>3,511,312</u>	<u>3,087,888</u>

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED MARCH 31, 2026

7

	2026	2025
	\$	\$
CASH PROVIDED BY (USED FOR):		
OPERATING		
Annual surplus	460,730	698,490
Items not affecting cash		
(Gain) loss on disposal of capital assets	(46,240)	788,115
Amortization on tangible assets	<u>516,913</u>	<u>485,586</u>
	931,403	1,972,191
Changes in non-cash working capital items		
Accounts receivable	(162,033)	(169,293)
HST recoverable	131,712	(121,385)
Accrued accounts receivable	794,863	(939,060)
Prepays	21,527	(7,321)
Accounts payable and accrued liabilities	(566,216)	681,683
Asset retirement obligation	<u>7,788</u>	<u>7,488</u>
	<u>1,159,044</u>	<u>1,424,303</u>
CAPITAL		
Acquisition of tangible capital assets	(585,006)	(1,627,127)
Proceeds on sale of capital assets	<u>55,500</u>	<u>-</u>
	<u>(529,506)</u>	<u>(1,627,127)</u>
CHANGE IN CASH	629,538	(202,824)
CASH - beginning of year	<u>2,264,861</u>	<u>2,467,685</u>
CASH - end of year	<u><u>2,894,399</u></u>	<u><u>2,264,861</u></u>

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2026

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1. OPERATIONS

Municipal Joint Services Board, Lunenburg Region ("MJSB") was established under Section 60 of the Municipal Government Act and began operations on April 1, 2013. MJSB's purpose is to identify opportunities for shared services among its partner municipalities - the Municipality of the District of Lunenburg, the Town of Bridgewater and the Town of Mahone Bay (the "Municipal Partners"), and to develop and operate joint service agreements. The transfer of the Lunenburg Regional Community Recycling Centre marked the first municipal service administered by MJSB. Since then, Information Technology (IT), Human Resources (HR), Occupational Health and Safety (OH&S), and Procurement services have been incorporated into the administrative functions.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of consolidation

These consolidated financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards. They include assets, liabilities, revenues and expenses of the MJSB. Interfund transactions and balances have been eliminated. The consolidated financial statements combine the following funds:

- Operating Fund
- Capital Fund
- Reserve Fund

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2026

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2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

The consolidated financial statements include the following significant accounting policies:

Cash

Cash includes cash on hand and bank balances held with financial institutions.

Financial assets

Measurement of financial assets

MJSB initially measures financial assets and financial liabilities at fair value, except for related party transactions, which are recorded at the agreed exchange amount.

Subsequent Measurements:

Subsequent measurement is at amortized cost, except related party transactions, which are measured at carrying value.

Examples:

- Financial assets measured at amortized cost include cash and accounts receivable.
- Financial liabilities measured at amortized cost include accounts payable.

Tangible capital assets

The tangible capital assets transferred from the Municipality of the District of Lunenburg were recorded at fair market value as required by Section 3410 of Canadian Public Sector Accounting Standards as of April 1, 2013. This valuation does not reflect value upon permanent closure of the Lunenburg Regional Community Recycling Centre.

Tangible capital assets acquired thereafter are recorded at cost. Amortization is calculated on a straight-line basis over the estimated useful lives as follows:

<u>Asset Type</u>	<u>Useful Life</u>	<u>Amortization Method</u>
Land improvements	25 years	Straight line
Buildings	10-25 years	Straight line
Small equipment	5-10 years	Straight line
Machinery and heavy equipment	8-25 years	Straight line
Vehicles	5 years	Straight line
Septic treatment facility	20 years	Straight line

Half a year's amortization is recorded in the year of acquisition.

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Impairment of Long-Lived Assets

Long-lived assets are tested for impairment when events or changes in circumstances indicate their carrying value may not be recoverable. An impairment loss is recognized if the carrying amount exceeds the sum of the undiscounted future cash flows from the asset's use and disposal. The loss is measured as the excess of carrying amount over the asset's fair value.

Contributed Tangible Capital Assets

Tangible capital assets received as a contribution are recorded at their fair market value at the date of receipt. A corresponding amount is recognized as revenue in the period the asset is received.

Income Tax

MJSB was established under Section 60 of the Municipal Government Act of Nova Scotia and is exempt from income taxes. As a result, no provision for income taxes is included in these financial statements.

Valuation Allowance

MJSB records a valuation allowance for accounts receivable when there is evidence that amounts may not be fully collectible. The allowance is based on management's assessment of the likelihood of collection, considering the age of accounts, historical trends, and reasonable collection efforts.

Capital and Operating Budgets

MJSB's Operating and Capital budgets, require annual approval by at least two of the three partners, the Town of Bridgewater, the Municipality of the District of Lunenburg and the Town of Mahone Bay representing at least 51% of the municipal operating contribution.

Each partner's municipal council agrees to guarantee any capital borrowings necessary to carry out the approved capital budget.

Budget

The budget figures presented in the consolidated financial statements were approved by the Board of Directors on January 24, 2024. The approved budget was prepared on a modified cash basis and is used primarily for rate setting and financial planning.

For financial statement presentation, the budget figures have been adjusted to conform to the Canadian Public Sector Accounting Standards (PSAS). Key differences include:

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

- Amortization is included in the financial statements but excluded from the approved budget.
- Capital expenditures are expensed in the approved budget but capitalized under PSAS.
- Interfund transfers and reserve movements are excluded from revenues and expenses under PSAS.

Refer to Note 16 for a reconciliation of the approved budget to the amounts reported in the consolidated financial statements.

Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the delivery of services. These assets have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

Changes in non-financial assets during the year, combined with the annual operating surplus or deficit, determine the change in net financial asset or net financial debt for the year.

Revenue and Expenditures

MJSB follows the accrual basis of accounting for all funds. Revenues are recognized as they are earned and measurable. Expenditures are recognized when goods or services are received and a legal obligation to pay exists.

Waste Revenue (Tipping Fees and Shared Services)

Revenue from waste site operations includes tipping fee billed to third-party users and charges to partner municipalities. All fees are based on metric tonnes of waste received at the site and fees are approved annually by the Board of Directors through the budget process. Revenue is recognized when the waste is delivered, and collectability is reasonably assured.

Shared Service Revenue (IT, HR, OH&S, Procurement)

Revenue from shared services, including Information Technology, Human Resources, Occupational Health & Safety and Procurement – is recovered from partner municipalities based on cost allocation methodologies established in the MJSB Agreement and its related schedules. Revenue consists of two components:

- a. **Direct costs**, which are costs specifically attributable to an individual partner, are billed directly to that partner.
- b. **Indirect costs**, which includes shared overhead expenses, are allocated among the partners based on cost-sharing formulas defined in the applicable schedules.

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue received from external parties for these services is used to offset indirect costs and reduce each partner's contribution in accordance with the same allocation formulas.

Insurance Proceeds

Revenue from insurance proceeds is recognized when it is virtually certain that reimbursement will be received and the amount can be reliably measured. These proceeds typically relate to recoveries for damage or losses incurred during the reporting period.

Grant Transfers

Government transfers (grants) are recognized as revenue when the transfer is authorized, and all eligibility criteria and stipulations have been met. If the transfer includes stipulations resulting in a liability, the revenue is deferred and recognized as the stipulations are fulfilled.

Use of estimates

The preparation of financial statements in accordance with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Significant estimates include those used in determining the allowance for doubtful accounts, the useful lives of tangible capital assets, certain accrued liabilities, and the asset retirement obligation.

Actual results may differ from estimates and could materially impact future financial results.

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2026

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3. ACCOUNTS RECEIVABLE	2026	2025
	\$	\$
Trade receivables	533,913	426,853
Receivables from related parties:		
Municipality of the District of Lunenburg	349,123	259,677
Town of Bridgewater	237,777	227,813
Town of Mahone Bay	<u>50,205</u>	<u>94,642</u>
	<u>1,171,018</u>	<u>1,008,985</u>

4. RELATED PARTY TRANSACTIONS

The Board of Directors of MJSB is composed of nine members, three representatives appointed by each of the following municipal partners: the Town of Bridgewater, the Municipality of the District of Lunenburg, and the Town of Mahone Bay. During the year, MJSB had the following transactions with these related parties:

Waste Management Services

Amounts billed to the partner municipalities for waste management fees, based on tonnage delivered to the facility, were as follows:

	2026	2025
	\$	\$
Municipality of the District of Lunenburg	1,601,662	1,529,691
Town of Bridgewater	728,355	716,760
Town of Mahone Bay	<u>95,214</u>	<u>87,540</u>
	<u>2,425,231</u>	<u>2,333,991</u>

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2026

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4. RELATED PARTY TRANSACTIONS (Continued)

Information Technology (IT) Shared Services

Amounts billed for IT Shared Services:

	2026	2025
	\$	\$
Municipality of the District of Lunenburg	338,998	328,069
Town of Bridgewater	380,506	411,592
Town of Mahone Bay	<u>120,442</u>	<u>122,566</u>
	<u>839,946</u>	<u>654,735</u>

Human Resources (HR) Shared Services

Amounts billed for HR Shared Services:

	2026	2025
	\$	\$
Municipality of the District of Lunenburg	127,272	118,723
Town of Bridgewater	126,977	120,668
Town of Mahone Bay	<u>-</u>	<u>-</u>
	<u>254,249</u>	<u>144,472</u>

Occupational Health & Safety (OH&S) Shared Services

Amounts billed for OH&S Shared Services:

	2026	2025
	\$	\$
Municipality of the District of Lunenburg	30,419	10,727
Town of Bridgewater	34,780	17,092
Town of Mahone Bay	<u>19,516</u>	<u>6,428</u>
	<u>84,716</u>	<u>34,246</u>

Procurement Services:

Amounts billed for Procurement Services:

	2026	2025
	\$	\$
Municipality of the District of Lunenburg	55,700	5,511
Town of Bridgewater	26,542	5,511
Town of Mahone Bay	<u>13,962</u>	<u>1,837</u>
	<u>96,205</u>	<u>12,859</u>

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2026

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4. RELATED PARTY TRANSACTIONS (Continued)

Other Receivable

As of March 31, 2026, MJSB has liability related to post-closure costs of the landfill estimated at \$534,813 (2025 - \$534,813). This liability is expected to be recovered from the municipalities, as follows:

	2026	2025
	\$	\$
Municipality of the District of Lunenburg	351,233	351,233
Town of Bridgewater	122,297	122,297
Town of Lunenburg	40,439	40,439
Town of Mahone Bay	<u>20,844</u>	<u>20,844</u>
	<u>534,813</u>	<u>534,813</u>

The Town of Bridgewater, the Town of Mahone Bay and the Municipality of the District of Lunenburg entered into discussions with the Town of Lunenburg to determine the breakup value as of March 31, 2012. If an agreement is not reached, receivables from the Town of Lunenburg related to Phase 2 and 3 closure and post-closure costs will be absorbed by the three remaining partners. These partners are responsible for recovering the landfill closeout and post-closure costs attributable to Town of Lunenburg.

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
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5. TANGIBLE CAPITAL ASSETS

Asset Category	Cost \$	Accumulated Amortization \$	Net Book Value 2026 \$	Net Book Value 2025 \$
Land	542,160	-	542,160	542,160
Land improvements	923,478	305,706	617,772	651,011
Buildings	5,137,258	2,035,481	3,101,777	3,044,442
Small equipment	268,536	171,786	96,750	14,568
Machinery and heavy equipment	2,252,587	1,349,517	903,070	919,692
Vehicles	73,358	73,358	-	-
Septic treatment facility	616,465	400,702	215,763	246,586
Landfill	<u>2,023,886</u>	<u>2,023,886</u>	<u>-</u>	<u>-</u>
	<u>11,837,728</u>	<u>6,360,436</u>	<u>5,477,292</u>	<u>5,418,459</u>

6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2026 \$	2025 \$
Trade payables	552,019	1,117,653
Accrued salaries and benefits	<u>101,478</u>	<u>102,060</u>
	<u>653,497</u>	<u>1,219,713</u>

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
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7. FUND BALANCES AND TRANSFERS

	Operating Fund \$	Capital Fund \$	Lagoon Reserve \$	Capital Reserve \$	Contingency Reserve \$	Equipment Reserve \$	IT Security Reserve \$	Total \$	2025
Accumulated surplus - beginning of year	1,409,232	6,081,646	210,391	367,719	406,075	24,632	34,000	8,533,695	7,835,205
Surplus (deficit)	855,855	(400,494)	-	-	-	5,369	-	460,730	698,490
Transfer from Operating	(499,006)	-	-	-	-	-	-	(499,006)	(269,908)
Transfer to Capital	-	499,006	-	-	-	-	-	499,006	269,908
Accumulated surplus - end of year	<u>1,766,081</u>	<u>6,180,158</u>	<u>210,391</u>	<u>367,719</u>	<u>406,075</u>	<u>30,001</u>	<u>34,000</u>	<u>8,994,425</u>	<u>8,533,695</u>

8. ECONOMIC DEPENDENCE

MJSB is economically dependent on the waste streams collected and delivered to the South Shore Waste Solutions. Under the terms of the incorporation agreement, the Municipal Partners – the Town of Bridgewater, the Municipality of the District of Lunenburg and the Town of Mahone Bay - provide financial contributions to MJSB in accordance with the tonnage collected, delivered and processed. MJSB also received funding from the Municipal Partners for shared services, including IT, HR, OH&S, and Procurement.

9. PENSION PLAN

MJSB provides pension benefits to its employees through a defined contribution plan. The defined benefit plan previously offered to certain employees was formally wound up during the fiscal year ended March 31, 2017. Employees affected by the wind-up were those transferred from the Municipality of the District of Lunenburg on April 1, 2013.

Defined Contribution Plan

In 2013, MJSB established a defined contribution pension plan for new eligible employees. The plan is administered by Manulife Financial (formerly Standard Life). Under this plan:

- Employees hired after August 2013 contribute 7% of their annual earnings, with matching contributions of 7% by MJSB.
- Employees transferred from the discontinued defined benefit plan contribute 5% of their annual earnings, and MJSB contributes 9%

Pension contributions of \$152,621 (2025 - \$147,908) were included in personnel services expenses during the year.

MJSB has no legal or constructive obligation to fund any actuarial deficits in the defined benefit plan, nor does MJSB have access to any plan surplus.

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2026

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10. EMPLOYEE FUTURE BENEFIT OBLIGATION

Estimated employee future benefits obligations are recognized as liabilities of MJSB. The estimated values of the benefits earned and included in accounts payable and accrued liabilities as of March 31, 2026 are as follows:

	2026	2025
	\$	\$
Vacation Pay	14,201	22,611
Services Award	<u>6,800</u>	<u>6,800</u>
	<u>21,001</u>	<u>29,411</u>

Vacation Pay

Vacation pay obligations are based on vacation earned during the year but not taken as of the fiscal year-end.

Service Award

The Service Award represents MJSB's obligations to recognize staff for long-service. A Service Award policy has been approved, under which employees receive compensation based on their length of service.

11. ASSET RETIREMENT OBLIGATION

The asset retirement obligation consists of the following components:

	2026	2025
	\$	\$
Post closure liability	534,812	534,812
Site restoration costs	<u>202,476</u>	<u>194,688</u>
	<u>737,288</u>	<u>729,500</u>

Post closure liability:

The Landfill close out was completed in 2013. MJSB provides ongoing site monitoring as required by the Nova Scotia Department of Environment (NSE). The permit requires well monitoring, testing, and an annual report based on fiscal year-end results submitted to NSE.

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
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11. ASSET RETIREMENT OBLIGATION (Continued)

Estimated annual post-closure monitoring costs are:

	2026 \$	2025 \$
Lab testing cost	24,500	24,500
Grass and cell maintenance	1,500	1,500
Ecological assessment	8,500	8,500
Annual report	7,000	7,000
Total projected annual costs	<u>41,500</u>	<u>41,500</u>

The MJSB is responsible for monitoring and maintaining closed landfill sites in accordance with provincial environmental regulations. The estimated cost of these post-closure activities is based on historical costs and current regulatory requirements. The annual estimated post-closure cost is determined based on a three-year monitoring cycle that includes different levels of environmental testing and reporting. While actual costs vary annually depending on the required scope of work, the total is averaged over the cycle to provide a stable and reasonable annual estimate for financial reporting purposes.

This estimate is reviewed annually by management and adjusted as needed based on updated cost data, changes to environmental regulations, or new engineering assessments. As of March 31, 2026, management has determined that the estimate remains appropriate, and no adjustment is required.

The post-closure liability is based on the estimated undiscounted cash flows over a 15-year rolling period:

	2026 \$	2025 \$
Undiscounted cash flow based on a 15-year rolling post closure	732,030	732,030
Present value of discounted cash flows	534,812	534,812
Discount rates	4%	4%

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2026

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11. ASSET RETIREMENT OBLIGATION (Continued)

MJSB records related receivables from the participating municipalities to fund the post-closure cost. The estimated share of post-closure costs for each municipality is as follows:

	2026		
	2026-2027	2027-36	Total
	\$	\$	\$
Municipality of the District of Lunenburg	27,255	323,977	351,232
Town of Bridgewater	9,490	112,807	122,297
Town of Lunenburg	3,289	37,150	40,439
Town of Mahone Bay	<u>1,466</u>	<u>19,378</u>	<u>20,844</u>
	<u>41,500</u>	<u>493,312</u>	<u>534,812</u>

	2025		
	2025-2026	2026-37	Total
	\$	\$	\$
Municipality of the District of Lunenburg	27,255	323,977	351,232
Town of Bridgewater	9,490	112,807	122,297
Town of Lunenburg	3,289	37,150	40,439
Town of Mahone Bay	<u>1,466</u>	<u>19,378</u>	<u>20,844</u>
	<u>41,500</u>	<u>493,312</u>	<u>534,812</u>

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2026

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11. ASSET RETIREMENT OBLIGATION (Continued)

Site restoration costs

Under requirements set by The Nova Scotia Department of Environment and Climate Change (NSDECC), MJSB is legally required to remediate the septic lagoons at the end of their useful life. The septic lagoons have a useful life of 20 years, with remediation expected in fiscal 2034. No costs have been incurred to date.

Estimated remediation costs are:

	2026	2025
	\$	\$
Engineering review	5,000	5,000
Removal of sludge	125,000	125,000
Equipment mobilization	15,000	15,000
Fill in, compact and grade lagoons	35,000	35,000
Total estimated cost	<u>180,000</u>	<u>180,000</u>

A discount rate of 4% has been applied.

The site restoration liability balance is as follows:

	2026	2025
	\$	\$
Balance at beginning of year	194,688	187,00
Accretion	7,788	7,488
Balance at end of year	<u>202,476</u>	<u>194,688</u>

12. COMMITMENTS

Landfill Waste Commitment

Since October 10, 2004, the Municipality of the District of Lunenburg, the Town of Bridgewater, the Town of Lunenburg and the Town of Mahone Bay have had an agreement with the District of Chester for residual waste disposal at the Kaizer Meadow landfill. The original 20-year term has been renewed for an additional 5-year period, expiring March 31, 2031.

The agreement requires an annual minimum of 10,000 metric tonnes, with the municipalities responsible for paying any shortfall. The price per tonne escalates annually from April 1, 2006, by the lesser of Nova Scotia's Consumer Price Index or 2.5%.

12. COMMITMENTS (Continued)

Recycling Materials Processing Agreement

MJSB entered a 10-year recycling process contract with Scotia Recycling in 2012, renewed for five years, expiring November 30, 2027. Fees are charged per short ton, with current rates of \$135 for the sorting and \$689 per load plus a variable fuel surcharge for the transportation.

13. CONTINGENT LIABILITY

Due to the nature of waste management operations, MJSB acknowledges the potential risks of site contamination from both past and ongoing activities. The transfer station and processing facility continue to operate under all required permits issued by Nova Scotia Environment. While mitigation policies and procedures are in place, any potential remediation costs or liabilities related to site closure cannot be reasonably estimated at this time.

DRAFT

14. FINANCIAL INSTRUMENTS

Risks and concentrations

MJSB is exposed to various risks through its financial instruments. Management has assessed these risks as of March 31, 2026, and considers the following:

Market, Currency, and Interest Rate Risks

MJSB is not materially exposed to market, currency, interest rate, or other price risks related to financial instruments.

Credit risk

Credit risk arises from the potential failure of counterparties to meet their obligations. MJSB's credit risks are primarily related to cash and accounts receivable. Cash is held with a reputable financial institution, minimizing risk of loss. Accounts receivable is predominantly from municipal partners and other creditworthy organizations. An allowance for doubtful accounts is recorded when there is objective evidence that collection is uncertain.

Liquidity risk

Liquidity risk is the risk that MJSB will be unable to meet its financial obligations as they come due. MJSB manages liquidity risks by maintaining sufficient cash flow from operating activities to meet obligations related to accounts payable and accrued liabilities.

15. CAPITAL PROJECT - TRANSFER STATION RESTORATION

In the prior year, MJSB initiated a capital restoration project at its landfill transfer station in response to damage sustained by the facility. The final estimated cost of the project was \$1,367,221, which was all incurred and capitalized during the fiscal year ended March 31, 2025.

As part of the restoration, the net book value of the damaged portion of the facility was written off. This resulted in a loss of \$788,115 which was recognized in the statement of operations.

An insurance claim related to the damage was approved by the insurers for up to \$1,430,377. As of March 31, 2026, all insurance claims have been received.

16. BUDGET RECONCILIATION

The budget figures presented were approved by the Board of Directors on January 22, 2025, and prepared on a modified cash basis for rate setting and financial planning.

To comply with Canadian Public Sector Accounting Standards (PSAS), the following adjustments are required:

- Amortization and accretion are included under PSAS but excluded from the approved budget.
- Capital expenditures are capitalized under PSAS but shown as expenses in the approved budget.
- Internal transfers (e.g., inter-departmental charges) are eliminated under PSAS but included in the approved budget.
- Transfers to/from reserves are not revenues or expenses under PSAS but are included in the approved budget.

These adjustments align the budget with PSAS's accrual basis of accounting, which differs from the budget's cash-based approach.

Description	Amount (\$)
Approved budgeted annual surplus (deficit)	-
Add: Capital expenditures	602,000
Add: Internal transfer revenues	162,172
Less: Accretion expense	(7,600)
Less: Internal transfer expenses	(162,172)
Less: Reserve withdrawal	(175,000)
Less: Amortization expense	(520,000)
PSAS-adjusted annual surplus (deficit)	(100,600)

17. COMPARATIVE FIGURES

Certain comparative figures have been adjusted to conform to the presentation adopted in the 2026 fiscal period.

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
CONSOLIDATED SEGMENTED DISCLOSURE
FOR THE YEAR ENDED MARCH 31, 2026

	General Admin	Education & Outreach	Scale House & Maintenance	Recyclables	Organics	Landfill	C&D	Septic	IT Shared Service	HR Shared Service	Safety Shared Service	Procurement Shared Service	Total	Budget
REVENUES														
User Fees														
Municipality of District of Lunenburg	15,070	18,506	-	384,434	365,112	784,694	20,709	13,138	338,998	127,272	30,419	55,700	2,154,052	2,090,341
Town of Bridgewater	10,400	4,071	-	274,133	223,909	202,674	5,789	7,379	380,506	126,977	34,780	26,542	1,297,161	1,359,037
Town of Mahone Bay	1,353	1,811	-	36,865	20,707	32,887	566	1,025	120,442	-	19,516	13,962	249,135	235,215
Commercial	-	-	-	103,915	109,989	1,043,855	655,503	451,160	-	-	-	-	2,364,421	2,412,719
Non-partners	-	-	-	94,120	275,997	115,489	64,771	37,327	112,201	3,300	-	-	703,205	499,877
Provincial grant	75,000	-	-	-	-	-	-	-	-	-	-	-	75,000	-
RRFB grant	-	3,501	-	314,742	-	10,132	-	-	-	-	-	-	328,374	299,887
Other fees/expense recovery	203,117	2,423	990	63,422	41,733	7,047	93,576	-	-	-	-	-	412,309	626,799
Insurance Proceeds	76,739	-	-	-	-	-	-	-	-	-	-	-	76,739	-
Gain on sale of capital assets	46,240	-	-	-	-	-	-	-	-	-	-	-	46,240	80,000
	427,920	30,313	990	1,271,630	1,037,447	2,196,778	840,912	510,029	952,147	257,549	84,716	96,205	7,706,635	7,603,875
EXPENSES														
Accretion	7,788	-	-	-	-	-	-	-	-	-	-	-	7,788	7,600
Amortization	516,913	-	-	-	-	-	-	-	-	-	-	-	516,913	520,000
Bad Debt	(132)	-	-	-	-	-	-	-	-	-	-	-	(132)	-
Contract fees	-	-	-	282,530	144,986	931,800	402,389	-	-	-	-	-	1,761,705	1,747,431
Education and enforcement	-	27,482	-	-	-	-	-	-	-	-	-	-	27,482	46,550
Equipment maintenance	-	-	228,289	-	129	-	-	-	-	-	-	-	228,418	208,750
General site maintenance	-	-	41,980	24,291	136,415	52,242	-	7,457	-	-	-	-	262,384	177,275
Human resource services	-	-	-	-	-	-	-	-	-	1,897	-	-	1,897	27,000
Information technology	-	-	-	-	-	-	-	-	472,877	-	-	-	472,877	543,497
Insurance	106,858	-	-	-	-	-	-	-	(17,425)	-	-	-	89,433	130,552
Lab supplies and chemicals	-	-	-	-	-	-	-	45,741	-	-	-	-	45,741	75,500
Loss on disposal of capital assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Office	106,674	-	-	-	-	-	-	-	25,455	20,558	4,633	4,624	161,944	170,011
Personnel services	616,079	168,146	188,440	130,998	132,717	354,034	132,388	96,590	522,975	262,067	97,936	101,185	2,803,555	3,056,070
Other Fees/expense recovery	-	-	-	-	-	-	-	-	-	-	-	-	-	150,951
Power	7,665	-	6,493	-	39,893	16,496	190	40,088	-	-	-	-	110,824	109,390
Professional services	65,452	-	-	-	19,747	-	-	-	52,869	2,596	-	-	140,664	167,600
Site monitoring	38,319	-	-	-	-	-	-	-	-	-	-	-	38,319	40,000
Trucking contract	-	-	-	214,408	28,198	206,328	127,157	-	-	-	-	-	576,092	526,298
	1,465,617	195,628	465,201	652,226	502,085	1,560,901	662,124	189,876	1,056,750	287,119	102,569	105,809	7,245,905	7,704,475
ANNUAL (DEFICIT) SURPLUS	(1,037,697)	(165,316)	(464,211)	619,404	535,362	635,877	178,788	320,153	(104,603)	(29,570)	(17,853)	(9,604)	460,730	(100,600)

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
CONSOLIDATED SEGMENTED DISCLOSURE
FOR THE YEAR ENDED MARCH 31, 2025

	General Admin	Education & Outreach	Scale House & Maintenance	Recyclables	Organics	Landfill	C&D	Septic	IT Shared Service	HR Shared Service	OH&S Shared Service	Total	Budget
REVENUES													
User Fees													
Municipality of District of Lunenburg	22,792	-	-	447,864	344,394	700,080	19,905	166	328,069	118,723	10,727	1,992,720	1,952,364
Town of Bridgewater	12,475	-	-	308,333	191,565	201,812	5,738	2,349	411,592	120,668	17,092	1,271,623	1,333,459
Town of Mahone Bay	2,766	-	-	38,252	18,690	27,740	403	1,526	122,566	-	6,428	218,370	220,206
Commercial	-	-	-	-	96,120	1,024,423	702,967	474,126	-	-	-	2,297,635	2,023,637
Non-partners	-	-	-	20,111	270,313	83,058	70,459	87,752	-	-	-	531,693	424,163
RRFB grant	-	74,626	-	304,535	-	20,876	-	-	-	-	-	400,036	282,143
Other fees/expense recovery	198,598	-	522	66,526	34,808	1,739	92,374	-	56,350	4,703	-	455,620	222,084
Insurance Proceeds	1,357,221	-	-	-	-	-	-	-	-	-	-	1,357,221	-
Gain on sale of capital assets	-	-	-	-	-	-	-	-	-	-	-	-	-
	1,593,851	74,626	522	1,185,621	955,891	2,059,727	891,845	565,919	918,577	244,094	34,246	8,524,919	6,458,056
EXPENSES													
Accretion	7,488	-	-	-	-	-	-	-	-	-	-	7,488	7,200
Amortization	485,586	-	-	-	-	-	-	-	-	-	-	485,586	528,390
Bad Debt	(9,442)	-	-	-	-	-	-	-	-	-	-	(9,442)	-
Contract fees	-	-	-	342,008	68,059	949,975	430,896	-	-	-	-	1,790,937	1,558,748
Education and enforcement	-	24,055	-	-	-	-	-	-	-	-	-	24,055	44,550
Equipment maintenance	-	-	195,362	3,410	-	-	-	-	-	-	-	198,772	222,150
General site maintenance	-	-	20,151	33,070	77,861	90,095	-	14,846	-	-	-	236,023	195,500
Human resource services	-	-	-	-	-	-	-	-	-	10,901	-	10,901	5,200
Information technology	-	-	-	-	-	-	-	-	538,355	-	-	538,355	562,973
Insurance	115,134	-	-	-	-	-	-	-	38,365	-	-	153,499	160,256
Lab supplies and chemicals	-	-	-	-	-	-	-	61,149	-	-	-	61,149	56,000
Loss on disposal of capital assets	788,115	-	-	-	-	-	-	-	-	-	-	788,115	-
Office	117,478	-	-	-	-	-	-	-	27,136	6,773	5,188	156,575	107,235
Personnel services	708,275	182,956	212,405	111,636	144,532	280,569	162,180	103,183	464,683	238,295	36,313	2,645,027	2,652,672
Power	6,837	-	12,112	-	26,925	10,503	1,476	39,131	-	-	-	96,984	79,395
Professional services	65,661	-	-	-	24,616	-	-	-	-	4,505	-	94,783	151,880
Site monitoring	26,311	-	-	-	-	-	-	-	-	-	-	26,311	34,000
Trucking contract	-	-	-	143,823	16,949	198,913	161,625	-	-	-	-	521,310	457,065
	2,311,444	207,011	440,030	633,947	358,942	1,530,055	756,177	218,308	1,068,539	260,475	41,501	7,826,429	6,823,214
ANNUAL (DEFICIT) SURPLUS	(717,593)	(132,385)	(439,509)	551,674	596,949	529,672	135,669	347,611	(149,962)	(16,381)	(7,254)	698,490	(365,158)

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
SCHEDULE OF OPERATING FUND FINANCIAL POSITION
AS AT MARCH 31, 2026

28

	2026	2025
	\$	\$
FINANCIAL ASSETS		
Cash	1,131,059	548,989
Accounts receivable	1,171,018	1,008,985
HST receivable	20,400	152,112
RRFB and other receivables	281,467	1,076,329
Due from Capital Fund	<u>521,268</u>	<u>521,268</u>
	<u>3,125,212</u>	<u>3,307,684</u>
 FINANCIAL LIABILITIES		
Accounts payable and accrued liabilities	653,497	1,219,713
Due to Reserve Fund	<u>711,455</u>	<u>706,086</u>
	<u>1,364,952</u>	<u>1,925,799</u>
 NET FINANCIAL ASSETS	<u>1,760,260</u>	<u>1,381,885</u>
 NON-FINANCIAL ASSETS		
Prepaid	<u>5,821</u>	<u>27,348</u>
	<u>5,821</u>	<u>27,348</u>
 ACCUMULATED SURPLUS	<u>1,766,081</u>	<u>1,084,547</u>

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
SCHEDULE OF OPERATING FUND FINANCIAL ACTIVITIES
FOR THE YEAR ENDED MARCH 31, 2026

29

	Budget	2026	2025
	\$	\$	\$
REVENUES			
User fees			
Municipality of District of Lunenburg	2,090,341	2,154,052	1,992,720
Town of Bridgewater	1,359,037	1,297,161	1,271,623
Town of Mahone Bay	235,215	249,135	218,370
Commercial	2,412,719	2,364,420	2,297,635
Non-Partners	499,877	703,205	531,693
Provincial grant	-	75,000	-
RRFB Grant	299,887	328,374	400,036
Gain on sale of capital assets	80,000	46,240	-
Other fees and recovery	475,848	359,472	372,576
	<u>7,452,924</u>	<u>7,577,059</u>	<u>7,084,653</u>
EXPENDITURES			
Bad debt (recovery)	-	(132)	(9,442)
Contract fees	1,747,431	1,761,705	1,790,937
Education and enforcement	46,550	27,482	24,055
Equipment maintenance	208,750	228,418	198,772
General site maintenance	177,275	262,384	236,023
Human resource service direct cost	27,000	1,897	10,901
Information technology project	543,497	472,877	483,175
Insurance	130,552	89,433	153,499
Lab supplies and chemicals	75,500	45,741	61,149
Office	170,011	161,944	156,575
Personnel services	3,056,070	2,803,556	2,645,028
Power	109,390	110,824	96,984
Professional services	167,600	140,664	94,783
Site monitoring	40,000	38,319	26,311
Trucking contract	526,928	576,092	521,310
	<u>7,025,924</u>	<u>6,721,204</u>	<u>6,490,060</u>
ANNUAL SURPLUS	427,000	855,855	594,593
FINANCING AND TRANSFER			
TRANSFER TO CAPITAL FUND	-	(499,006)	(269,908)
ANNUAL SURPLUS	427,000	356,849	324,685
ACCUMULATED SURPLUS - beginning of year		<u>1,409,232</u>	<u>1,084,547</u>
ACCUMULATED SURPLUS - end of year		<u>1,766,081</u>	<u>1,409,232</u>

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
SCHEDULE OF CAPITAL FUND FINANCIAL POSITION
AS AT MARCH 31, 2026

30

	2026	2025
	\$	\$
FINANCIAL ASSETS		
Cash	1,763,340	1,715,872
Other Receivables	<u>534,813</u>	<u>534,813</u>
	<u>2,298,153</u>	<u>2,250,685</u>
FINANCIAL LIABILITIES		
Due to Capital Reserve	336,731	336,731
Landfill Closure	737,288	729,500
Due to Operating Fund	<u>521,268</u>	<u>521,268</u>
	<u>1,595,287</u>	<u>1,587,499</u>
NET FINANCIAL ASSETS	<u>702,866</u>	<u>663,186</u>
NON-FINANCIAL ASSETS		
Tangible capital assets	<u>5,477,292</u>	<u>5,418,459</u>
ACCUMULATED SURPLUS	<u>6,180,158</u>	<u>6,081,645</u>

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
SCHEDULE OF CAPITAL FUND FINANCIAL ACTIVITIES
FOR THE YEAR ENDED MARCH 31, 2026

31

	2026	2025
	\$	\$
REVENUES		
Interest	47,468	83,044
Insurance proceeds	<u>76,739</u>	<u>1,357,221</u>
	124,207	1,440,265
 EXPENDITURES		
Accretion	7,788	7,488
Amortization	516,913	485,586
Loss on disposal of capital assets	<u>-</u>	<u>788,115</u>
ANNUAL SURPLUS	524,701	159,076
 TRANSFER FROM OPERATING FUND	499,007	269,908
ACCUMULATED SURPLUS - beginning of year	<u>6,081,645</u>	<u>5,652,661</u>
ACCUMULATED SURPLUS - end of year	<u>6,180,158</u>	<u>6,081,645</u>

DRAFT

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
SCHEDULE OF RESERVE FUND FINANCIAL POSITION
AS AT MARCH 31, 2026

32

	2026	2025
	\$	\$
FINANCIAL ASSETS		
Due from Operating Fund	711,455	706,086
Due from Capital Fund	<u>336,731</u>	<u>336,731</u>
NET FINANCIAL ASSETS	<u>1,048,186</u>	<u>1,042,817</u>
ACCUMULATED SURPLUS	<u><u>1,048,186</u></u>	<u><u>1,042,817</u></u>

DRAFT

MUNICIPAL JOINT SERVICES BOARD, LUNENBURG REGION
SCHEDULE OF RESERVE FUND FINANCIAL ACTIVITIES
FOR THE YEAR ENDED MARCH 31, 2026

33

	2026	2025
	\$	\$
REVENUES		
IT reserve contributions	5,369	-
EXPENDITURES		
IT equipment	<u>-</u>	<u>55,180</u>
ANNUAL SURPLUS (DEFICIT)	5,369	(55,180)
FINANCING AND TRANSFER		
Transfer from Operating Fund	<u>-</u>	<u>-</u>
ANNUAL SURPLUS (DEFICIT)	5,369	(55,180)
ACCUMULATED SURPLUS - beginning of year	<u>1,042,817</u>	<u>1,097,997</u>
ACCUMULATED SURPLUS - end of year	<u><u>1,048,186</u></u>	<u><u>1,042,817</u></u>

DRAFT

To: Municipal Joint Services Board (MJSB)
From: Liam Craig, Director of Corporate Services
Date: September 23, 2026
Subject: Agenda Item 4.2 Memo – Financial Report (First Quarter 2026/27)

DECISION	X	DIRECTION		INFORMATION	
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RECOMMENDATION / MOTION

That the Board accept the 2026/27 First Quarter Financial Report for information purposes.

WASTE MANAGEMENT: HIGHLIGHTS

- Revenues: \$1.67M (budget \$1.66M; last year \$1.45M)
- Higher volumes of curbside organics (+9% vs. budget; +8% vs. last year), curbside landfill waste (+5% vs. budget; +5% vs. last year), and septic waste/treatment (+4% vs. budget; -5% vs. last year) drove revenues up.
- Expenses: \$1.35M (budget \$1.44M; last year \$1.32M)
 - Some costs are timing-related and will come back later in the year e.g. waste processing/treatment, maintenance.
 - Savings were realized from unexpected vacancies (e.g., Director of Corporate Services).
- Operating Surplus: \$318K vs. \$217K – better by \$101K.
- Full-Year Outlook: Forecast shows organization is on track to finish the year with a minor operating surplus, with no concerns at this time.

CAPITAL PROJECTS

- Cleaning the septic lagoon was completed in Q2 at a cost of \$133K, under the \$135k budget (savings of \$2K).
- Work planned for later in the year for the other capital projects e.g., replacement of the secondary dome panel, expansion of site security infrastructure.
- Site road resurfacing project has been removed from the capital plan as all proposals significantly exceeded budget.

OTHER SHARED SERVICES (IT, HR, SAFETY, PROCUREMENT)

- All other shared services are operating as planned, with revenues and expenses either in line with or slightly below the budget.
- Full-year forecast is on track with budget.

FINANCIAL IMPLICATIONS

- First-quarter results are consistent or slightly ahead of budget expectations.
- The full-year forecast remains aligned with budget. Management will continue to monitor risks and opportunities throughout the year.

ATTACHMENTS

4.2.1 2026/27 First Quarter Financial Report



Municipal Joint Services Board

Municipal Joint Services Board

First Quarter 2026/27 Financial Report

April 1, 2026 to June 30, 2026

MJSB Summary
First Quarter 2026/27 Financial Report
April 1, 2026 to June 30, 2026

	YTD Prior Year Actuals 2025-26	YTD Actuals 2026-27	YOY Change	YTD Budget 2026-27	Variance 2026-27
Revenue					
Waste Management	1,450,270	1,670,709	220,439	1,659,774	10,935
IT	255,938	254,458	(1,480)	272,199	(17,741)
HR	85,854	65,087	(20,768)	79,756	(14,669)
Safety	27,796	23,934	(3,863)	28,000	(4,066)
Procurement	14,853	29,913	15,060	32,840	(2,927)
	1,834,712	2,044,101	209,389	2,072,569	(28,468)
Expenses					
Waste Management	1,320,627	1,353,114	32,487	1,443,166	(85,905)
IT	148,517	165,798	17,281	176,797	(10,999)
IT - Direct Costs (Pass thru)	92,992	88,660	(4,332)	95,402	(6,742)
HR	81,536	65,087	(16,450)	79,757	(14,670)
Safety	25,956	23,934	(2,022)	28,000	(4,066)
Procurement	11,973	29,913	17,941	32,840	(2,927)
	1,681,601	1,726,506	44,905	1,855,961	(125,309)
Operating Surplus/(Deficit)	153,111	317,595	164,483	216,608	96,841
Add: Financing and Transfer from Capital Reserves	-	-	-	-	-
Less: Investment in Tangible Capital Assets	104,677	-	(104,677)	445,000	(445,000)
Total Surplus/(Deficit)	48,434	317,595	269,161	(228,392)	541,841

Partner Revenue Breakdown
First Quarter 2026/27 Financial Report
April 1, 2026 to June 30, 2026

	YTD Prior Year Actuals 2025-26	YTD Actuals 2026-27	YTD Budget 2026-27	YTD Variance 2026-27
Revenue				
Partner Share - Recyclables - MODL	127,913	10,808	22,945	(12,137)
Partner Share - Organics - MODL	77,228	83,884	74,929	8,956
Partner Share - Landfill - MODL	199,489	216,147	191,169	24,978
Partner Share - Wood - MODL	-	-	4,445	(4,445)
Partner Share - Bio-Solid - MODL	2,885	4,043	2,906	1,138
Partner Share - Brush - MODL	7,138	12,824	5,712	7,112
	<u>414,653</u>	<u>327,707</u>	<u>302,105</u>	<u>25,602</u>
Partner Share - Recyclables - TOB	82,550	45,066	41,913	3,153
Partner Share - Organics - TOB	37,732	39,771	32,304	7,467
Partner Share - Landfill - TOB	53,799	52,104	50,589	1,515
Partner Share - Wood - TOB	-	2,360	875	1,485
Partner Share - Bio-Solid - TOB	23,129	29,519	24,253	5,266
Partner Share - Brush - TOB	1,624	1,457	1,092	365
	<u>198,835</u>	<u>170,277</u>	<u>151,026</u>	<u>19,251</u>
Partner Share - Recyclables - TOMB	9,953	2,616	3,739	(1,123)
Partner Share - Organics - TOMB	5,339	6,756	5,013	1,743
Partner Share - Landfill - TOMB	7,612	10,591	7,772	2,820
Partner Share - Wood - TOMB	-	-	140	(140)
Partner Share - Bio-Solid - TOMB	-	-	-	-
Partner Share - Brush - TOMB	607	622	490	132
	<u>23,511</u>	<u>20,584</u>	<u>17,153</u>	<u>3,431</u>
Grand Total	<u>636,999</u>	<u>518,569</u>	<u>470,284</u>	<u>48,284</u>

Capital Program Update
First Quarter 2026/27 Financial Report
April 1, 2026 to June 30, 2026

Project	Original Budget	Revised Budget	Full-Year Projections	YTD Spend	Variance vs. Budget	Status	Status Indicator
Site Security Infrastructure Expansion	16,000	16,000	16,000	-	-	On Track	 3
Service Vehicle Replacement	52,500	52,500	52,500	-	-	On Track	 3
Site Road Resurfacing (Chip Seal)	48,500	48,500	-	-	-48,500	Delayed	 1
Solid Tire Conversion	45,000	45,000	45,000	-	-	On Track	 3
Bin Replacement Program	32,000	32,000	32,000	-	-	On Track	 3
Secondary Dome Panel Replacement	116,000	116,000	106,599	-	-9,401	On Track	 3
Septic Lagoon Cleaning	135,000	135,000	132,635	-	-2,365	Complete	 3
	445,000	445,000	384,734	0	-60,266		

**Municipal Joint Services Board
Lunenburg Regional Community Recycling Centre
Jun-26**

							Total Partners Tonnage	Outside Tonnage	Total Tonnage					Total Revenue				
	YTD 2026-27	YTD 2025-26	YTD 2026-27	YTD 2025-26	YTD 2026-27	YTD 2025-26	YTD 2026-27	YTD 2025-26	YTD 2026-27	YTD BU 2026-27	YTD 2025-26	vs. BU	vs. LY	YTD 2026-27	BU 2026-27	YTD 2025-26	vs. BU	vs. LY
Curbside																		
Recyclables	132	128	32	27	365	345	530	499	322	956	499	-104	352	\$236,041	\$248,477	\$224,635	(\$12,436)	\$11,406
ICI Recyclables	53	42	8	14	18	35	79	90	31	103	103	6	7					
GE Cardboard	225	213	1	13	41	89	267	315	73	297	315	43	24					
Total Recyclables	410	383	41	54	424	469	875	905	426	1,301	917	-55	384	\$236,041	\$248,477	\$224,635	(\$12,436)	\$11,406
Curbside Organics	342	325	57	46	716	666	1,115	1,037	-	1,022	1,037	93	78	\$130,411	\$112,245	\$120,300	\$18,166	\$10,111
Billable Organic	149	176	9	20	53	45	211	242	486	765	737	-68	-40	\$98,491	\$76,232	\$87,584	\$22,259	\$10,907
Bio Solid	153	135	-	-	21	17	174	152	79	220	220	106	33	\$36,774	\$45,001	\$42,171	(\$8,227)	(\$5,397)
Total Organics	644	637	66	66	789	728	1,499	1,431	566	1,933	1,994	132	71	\$265,676	\$233,478	\$250,054	\$32,197	\$15,621
Billable Waste	707	687	30	41	649	578	1,386	1,306	149	1,434	1,401	102	134	\$331,788	\$305,596	\$296,002	\$26,192	\$35,787
Curbside Landfill	264	279	53	39	1,106	1,034	1,424	1,352	-	1,353	1,352	71	72	\$278,841	\$249,530	\$260,899	\$29,312	\$17,942
C & D	204	198	33	83	768	755	1,006	1,036	63	1,259	1,109	-190	-41	\$149,539	\$130,629	\$146,609	\$18,910	\$2,930
Asphalt	35	30	8	1	128	126	171	158	17	162	163	26	25	\$16,376	\$12,515	\$13,303	\$3,860	\$3,073
Clean Wood	28	73	9	10	150	198	187	281	4	291	285	-101	-94	\$8,850	\$10,787	\$12,894	(\$1,937)	(\$4,044)
Painted / Ply Wood	95	43	14	13	233	143	341	199	7	197	204	152	144	\$33,795	\$15,950	\$20,291	\$17,845	\$13,504
Pressure Treated Wood	28	24	1	4	80	87	109	115	10	132	120	-12	-1	\$23,869	\$19,500	\$24,020	\$4,369	(\$151)
Wood Clean Up	17	-	-	-	-	-	17	-	-	-	-	17	17	\$2,360	\$5,460	\$-	(\$3,100)	\$2,360
Drywall	7	8	2	0	26	23	34	31	-	35	31	-1	3	\$4,084	\$4,445	\$3,613	(\$362)	\$471
Curbside Metal																		
Clean Up	2	-	-	-	-	-	2	-	-	-	-	2	2	\$-	\$-	\$-	\$-	\$-
Metal	5	11	2	1	64	57	72	69	0	57	71	15	2	\$-	\$-	\$-	\$-	\$-
FireSmart Brush	26	30	11	11	229	130	266	170	-	172	170	94	96	\$14,902	\$7,294	\$9,369	\$7,608	\$5,533
Total Other	1,417	1,383	165	203	3,434	3,130	5,016	4,716	250	5,092	4,908	174	358	\$864,404	\$761,706	\$787,000	\$102,698	\$77,404
Septic/Treatment p	79	99	-	-	3,900	4,036	3,979	4,134	166	3,993	4,340	1,610	-195	\$158,979	\$132,988	\$168,550	\$25,991	(\$9,571)
Sub Totals	2,551	2,501	271	322	8,548	8,362	11,370	11,186	1,408	10,917	12,159	1,861	618	\$1,525,100	\$1,376,649	\$1,430,239	\$148,450	\$94,860

**Waste Management Shared Service
First Quarter 2026/27 Financial Report
April 1, 2026 to June 30, 2026**

	YTD Prior Year Actuals	YTD Actuals	YTD Budget	Variance	Variance %	Forecast	Annual Budget	Forecast/Budget
	2025-26	2026-27	2026-27	2026-27	2026-27	2026-27	2026-27	Variance
Revenue								
User Fees:								
Municipality of District of Lunenburg	414,653	327,707	302,105	25,602	8%	1,232,588	1,208,420	24,168
Town of Bridgewater	198,835	170,277	151,026	19,251	13%	610,145	604,104	6,041
Town of Mahone Bay	23,511	20,584	17,153	3,431	20%	69,299	68,613	686
Billable - Internal	662,175	692,727	609,294	83,433	14%	2,437,177	2,437,177	-
Billable - Outside	131,242	228,184	174,071	54,113	31%	731,098	696,284	34,814
Extended Producer Responsibility Funding	-	89,441	123,750	(34,309)	-28%	485,100	495,000	(9,900)
RRFB grant	(34,057)	25,812	77,582	(51,771)	-67%	310,329	310,329	-
NS PCAP Grant	-	-	-	-	-	-	-	-
Other fees/expense recovery	53,911	115,978	204,792	(88,814)	-43%	260,301	260,301	-
Gain on sale of capital assets	-	-	-	-	-	-	-	-
	1,450,270	1,670,709	1,659,774	10,935	1%	6,136,038	6,080,228	55,810
Expenses								
Accretion	-	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-	-
Bad Debt	(132)	-	-	-	-	-	-	-
Contract Fees	419,833	453,095	435,810	17,285	4%	1,787,000	1,743,240	43,760
Education and Enforcement	5,224	8,551	11,638	(3,086)	-27%	46,550	46,550	-
Equipment Maintenance	34,797	45,409	54,401	(8,993)	-17%	217,605	217,605	-
General Site Maintenance	26,627	24,364	55,667	(31,303)	-56%	667,668	667,668	-
Human Resources	8,333	6,714	8,276	(1,562)	-19%	29,444	33,102	(3,658)
Information Technology	25,627	22,497	25,994	(3,497)	-13%	103,978	103,978	-
Insurance	109,053	105,406	31,750	73,656	232%	127,000	127,000	-
Lab Supplies and Chemicals	11,532	-	15,000	(15,000)	-100%	60,000	60,000	-
Occupational Health & Safety	4,722	4,331	5,033	(702)	-14%	18,103	20,131	(2,028)
Office	34,083	36,404	31,175	5,229	17%	124,700	124,700	-
Personnel Services	477,085	430,738	522,824	(92,085)	-18%	2,007,643	2,091,294	(83,652)
Power	22,801	10,710	27,500	(16,790)	-61%	110,001	110,001	-
Procurement	1,282	2,665	2,834	(170)	-6%	11,158	11,338	(180)
Professional Services	9,757	16,359	32,525	(16,166)	-50%	130,100	130,100	-
Site Monitoring	-	8,354	12,500	-	0%	50,000	50,000	-
Trucking Contract	130,002	177,518	170,239	7,280	4%	693,000	680,954	12,046
	1,320,627	1,353,114	1,443,166	(85,905)	-6%	3,331,704	3,405,518	(73,814)
Operating Surplus/(Deficit)	129,643	317,595	216,608	100,987	47%	2,804,333	2,674,710	129,624
Add: Financing and Transfer from Capital Reserves	-	-	-	-	-	-	-	-
Less: Investment in Tangible Capital Assets	104,677	-	445,000	(445,000)	-	-	445,000	(445,000)
Total Surplus/(Deficit)	24,966	317,595	(228,392)	545,987	-239%			

**Information Technology Shared Service
First Quarter 2026/27 Financial Report
April 1, 2026 to June 30, 2026**

	YTD Prior Year Actuals 2025-26	YTD Actuals 2026-27	YTD Budget 2026-27	Variance 2026-27	Variance % 2026-27	Forecast 2026-27	Annual Budget 2026-27	Forecast/Budget Variance
Revenue								
Municipality of District of Lunenburg	80,399	102,281	92,098	10,183	11%	368,393	368,393	-
Town of Bridgewater	97,128	70,538	107,104	(36,566)	-34%	428,416	428,416	-
Town of Mahone Bay	31,880	29,088	40,337	(11,249)	-28%	161,346	161,346	-
Municipal Joint Services Board	25,627	22,497	25,994	(3,497)	-13%	103,978	103,978	-
Non-Partners	20,904	30,054	6,665	23,389	351%	26,662	26,662	-
Grant from PNS	-	-	-	-	-	-	-	-
Total Revenue	255,938	254,458	272,199	(17,741)	-7%	1,088,795	1,088,795	-
Expenses								
Personnel services	123,575	144,360	150,205	(5,845)	-4%	600,820	600,820	-
ITSS Connectivity and Equipment	15,509	14,430	11,373	3,057	27%	45,492	45,492	-
Professional Services	-	-	7,750	(7,750)	-100%	31,000	31,000	-
Insurance	-	2,742	875	1,867	213%	3,500	3,500	-
Office	9,432	4,265	6,594	(2,328)	-35%	26,375	26,375	-
Total Indirect Costs	148,517	165,798	176,797	(10,999)	-6%	707,187	707,187	-
MODL Direct Costs	25,885	49,043	27,180	21,863	80%	108,720	108,720	-
TOB Direct Costs	34,096	20,677	41,738	(21,061)	-50%	166,951	166,951	-
TOMB Direct Costs	11,560	9,983	14,817	(4,834)	-33%	59,267	59,267	-
MJSB Direct Costs	10,487	8,958	11,668	(2,710)	-23%	46,670	46,670	-
Total Direct Partner Costs	82,028	88,660	95,402	(6,742)	-7%	381,608	381,608	-
Client (Non-Partner) Direct Costs	10,965	-	-	-	-	-	-	-
Total Expenses	241,509	254,458	272,199	(17,741)	-7%	1,088,795	1,088,795	-
Surplus/(Deficit)	14,429	-	-	-		-	-	-

Human Resources Shared Service
First Quarter 2026/27 Financial Report
April 1, 2026 to June 30, 2026

	YTD Prior Year Actuals 2025-26	YTD Actuals 2026-27	YTD Budget 2026-27	Variance 2026-27	Variance % 2026-27	Forecast 2026-27	Annual Budget 2026-27	Forecast/Budget Variance
Revenue								
Municipality of District of Lunenburg	37,501	29,186	35,740	(6,554)	-18%	132,497	142,961	(10,464)
Town of Bridgewater	37,501	29,186	35,740	(6,554)	-18%	132,497	142,961	(10,464)
Municipal Joint Services Board	8,333	6,714	8,276	(1,562)	-19%	29,444	33,102	(3,658)
Non-Partners	2,520	-	-	-		-	-	-
	85,854	65,087	79,756	(14,669)	-18%	294,438	319,024	(24,586)
Expenses								
Personnel services	68,014	53,214	72,147	(18,933)	-26%	264,000	288,588	(24,588)
Office & Administration	13,522	11,645	5,609	6,035	108%	22,438	22,438	-
MJSB Direct Costs	-	228	500	(272)	-54%	2,000	2,000	-
TOB Direct Costs	-	-	750	(750)	-100%	3,000	3,000	-
MODL Direct Costs	-	-	750	(750)	-100%	3,000	3,000	-
Client (Non-Partner) Direct Costs	-	-	-	-		-	-	-
	81,536	65,087	79,757	(14,670)	-18%	294,438	319,026	(24,588)
Surplus/(Deficit)	4,318	-	-	-		-	(2)	2

**Occupational Health & Safety Shared Service
First Quarter 2026/27 Financial Report
April 1, 2026 to June 30, 2026**

	YTD Prior Year Actuals	YTD Actuals	YTD Budget	Variance (Actual to Budget)	Variance %	Forecast	Annual Budget	Forecast/Budget
	2025-26	2026-27	2026-27	2026-27	2026-27	2026-27	2026-27	Variance
Revenue								
Municipality of District of Lunenburg	8,285	6,172	7,588	(1,416)	-19%	24,687	30,350	(5,663)
Town of Bridgewater	9,473	9,226	10,653	(1,427)	-13%	36,905	42,613	(5,708)
Town of Mahone Bay	5,316	4,205	4,726	(521)	-11%	16,821	18,905	(2,084)
Municipal Joint Services Board	4,722	4,331	5,033	(702)	-14%	18,103	20,131	(2,028)
Non-Partners	-	-	-	-		-	-	-
	27,796	23,934	28,000	(4,066)	-15%	96,515	111,999	(15,484)
Expenses								
Personnel services	24,624	22,941	26,813	(3,871)	-14%	91,765	107,250	(15,485)
Office & Administration	1,332	992	1,187	(195)	-16%	4,750	4,750	-
	25,956	23,934	28,000	(4,066)	-15%	96,515	112,000	(15,485)
Surplus/(Deficit)	1,839	-	-	-		-	(1)	1

**Procurement Shared Service
First Quarter 2026/27 Financial Report
April 1, 2026 to June 30, 2026**

	YTD Prior Year Actuals 2025-26	YTD Actuals 2026-27	YTD Budget 2026-27	Variance 2026-27	Variance % 2026-27	Forecast 2026-27	Annual Budget 2026-27	Forecast/Budget Variance
Revenue								
Municipality of District of Lunenburg	7,861	15,820	17,367	(1,547)	-9%	67,781	69,467	(1,686)
Town of Bridgewater	3,749	7,506	8,248	(742)	-9%	31,023	32,991	(1,968)
Town of Mahone Bay	1,962	3,923	4,391	(468)	-11%	16,692	17,566	(874)
Municipal Joint Services Board	1,282	2,665	2,834	(170)	-6%	11,158	11,338	(180)
Non-Partners	-	-	-	-		-	-	-
	14,853	29,913	32,840	(2,927)	-9%	126,654	131,362	(4,708)
Expenses								
Personnel services	10,611	28,621	31,628	(3,007)	-10%	121,812	126,512	(4,700)
Office & Administration	1,361	1,292	1,213	80	7%	4,850	4,850	-
	11,973	29,913	32,840	(2,927)		126,662	131,362	(4,700)
Surplus/(Deficit)	2,881	-	-	-		(8)	-	(8)

To: Municipal Joint Services Board
From: Lynn Wagner, Director of Human Resources, Shared Service
Date: September 23, 2026
Subject: Agenda Item 4.3 Memo – MJSB OHS Policy

DECISION ☒ **DIRECTION** ☐ **INFORMATION** ☐

RECOMMENDATION / MOTION

That the Board approve the attached MJSB Occupational Health and Safety (OHS) Policy with an effective date of September 24, 2026, and to repeal the existing MJSB Safety Policy dated September 16th, 2014 in the Occupational Health and Safety Program binder and the in the in the Personnel Policy.

BACKGROUND

MJSB's OHS Policy Statement had not been updated since September 2014. Under the Nova Scotia Occupational Health and Safety Act, employers are required to maintain a written policy and review it at least annually. An update is necessary to ensure alignment with current legislation. The Joint Occupational Health and Safety Committee (JOHSC) reviewed the revised policy on September 16, 2026, and provided feedback, which has been incorporated. The JOHSC Terms of Reference, Procedure and templates have all been updated and approved by the MJSB JOHSC.

ANALYSIS

The updated policy strengthens leadership commitment, clarifies roles and responsibilities, and reflects current regulatory requirements. It also includes an emphasis on respectful workplace, which recognizes both physical and psychological health and safety. The policy also reinforces the requirement for ongoing review and participation from the Joint Occupational Health and Safety Committee, ensuring due diligence for the internal responsibility system.

FINANCIAL IMPLICATIONS

There are no direct financial costs associated with updating the policy. The focus on compliance and clarity around roles and responsibilities is intended to reduce the likelihood of workplace injuries, incidents, and associated costs such for lost time and

potential liability. Maintaining an up-to-date policy also helps protect the organization from regulatory risk and reputational impact resulting from non-compliance.

NEXT STEPS

If/when the Board approves the new MJSB OHS Policy Statement, the COO would sign, date and post in the workplace. Staff will be advised of the new policy statement. Contractors will be provided with the policy prior to starting work at any workplace.

The Policy will be reviewed and updated annually, resubmitted to the Board for approval (if changed), signed by the COO and posted in the workplace.

ATTACHMENTS

MJSB Safety Policy – September 16th, 2014

MJSB OHS Policy Statement 2026

Excerpt from MJSB Personnel Policy

SAFETY

It is the policy of the Joint Services Board to do all that is reasonable to provide a safe environment for our employees, our clients, and the public who visit us or use our facilities. In interpreting this policy, the Joint Services Board provides adequate safeguards against hazards with proper equipment, materials, methods, and trained and instructed employees.

Every reasonable effort is made to provide and maintain a safe and healthful working environment. The Joint Services Board, and its employees, will comply with all legislation concerning hazards, prevention and working conditions.

An employee is expected to use the safety equipment provided. Safety equipment is to be properly used and maintained. Safety procedures are to be observed. Potential hazards must be reported promptly.

To effectively implement this policy, The Board, managers and staff will:

- a) practice the idea that productivity and safety are inseparable;
- b) make safety a topic of periodic discussion with managers;
- c) keep informed about safety issues and potential hazards;
- d) ensure that all employees are aware of safety procedures related to the employee's work;
and
- e) promptly and effectively administer disciplinary, corrective or preventive actions in support of this policy.

The Board shall provide any personal protective equipment it believes is required to perform safely the duties of the job, at no cost to the employee. The employee must wear approved safety equipment issued by the Board. The Board will provide one pair of safety footwear, per year, for each full-time and regular part-time employee. If safety footwear is damaged in the course of employment, the Board shall replace it.

Title: Occupational Health and Safety Policy

Effective Date: September 24, 2026

Revision Date:

1.0 Statement

The Municipal Joint Services Board (MJSB), operating as Municipal Shared Services (MSS) and South Shore Waste Solutions (SSWS), recognizes the importance of employee well-being ensuring a safe, healthy, and respectful work environment that supports both physical and psychological health.

The MJSB is committed to the Internal Responsibility System (IRS) of the Nova Scotia Occupational Health and Safety Act. The MJSB will take all reasonable precautions to protect and promote the health and safety of its employees.

2.0 Purpose

The MJSB promotes a culture where all employees foster and maintain a safe, healthy, and respectful work environment that supports both physical and psychological health.

3.0 Responsibilities

The Board shall adopt an Occupational Health and Safety Policy and instruct Chief Operating Officer (COO) of the MJSB to ensure all employees adhere to the Occupational Health and Safety Program.

Management and employees will follow the MJSB Occupational Health and Safety Program to proactively prevent injuries, recurrences, property damage, or to address unsafe conditions or behaviours in the work environment.

MJSB's Joint Occupational Health and Safety Committee (JOHSC) will monitor the implementation and performance of the Occupational Health and Safety Program. The JOHSC provides recommendations to directors, managers, supervisors and employees to address non-compliant situations in the workplace or unresolved safety concerns.

All employees will cooperate, participate, and comply with the Occupational Health and Safety Program. This collaborative approach protects the health and safety of our employees, who are our greatest resource. Their continued presence, engagement and contributions in a healthy and safe work environment are key to MJSB fulfilling its operational responsibilities.

Signed:

Date:

To: Municipal Joint Services Board
From: Mark Dauphinee, Environmental Services Supervisor
Date: September 14, 2026
Subject: Agenda Item 4.4 Memo – RFP 2026-003 Biosolids Removal Award

DECISION

x

DIRECTION

INFORMATION

RECOMMENDATION / MOTION

That the Board approve the award of RFP 2026-003 Biosolids Removal to Fundy Compost Inc. for up to \$50,000.00 +HST.

BACKGROUND

South Shore Waste Solutions(SSWS) accepts biosolids from the Town of Bridgewater, the District of Lunenburg, and the Town of Lunenburg. We also produce a significant amount of biosolids at our Septage Treatment Plant.

These biosolids are stored in a tent and then composted with wood mulch for treatment. Most of this compost is spread on site over the existing landfill cells. Some is sold to local contractors. Our current biosolids composting processing pad is not large enough to handle the total annual volume of biosolids.

ANALYSIS

RFP 2026-003 was issued publicly on September 1, 2026, and closed on September 11, 2026. One proposal was received in response to the RFP from Fundy Compost Inc.

Fundy Compost met all the requirements of the RFP and performed the work admirably last year for SSWS.

Our current pad is sized to process approximately 800 metric tonnes per year. This removal would get us down to approximately that amount.

FINANCIAL IMPLICATIONS

The approved FY26-27 Operating Budget included \$50,000 for the appropriate removal of biosolids.

The table below outlines the proposal received with anticipated total cost of the contract exclusive of HST:

Vendor	Biosolids Treatment Price per Tonne	Estimated Freight Cost per Tonne	Estimated Tonnes to be Removed	Estimated Total Cost
Fundy Compost Inc.	\$100	\$38.79	360	\$50,000.00

NEXT STEPS:

Awarding this work to Fundy Compost will allow staff to work with the proponent to ensure the removal of biosolids in a timely manner.



To: Municipal Joint Services Board (MJSB)
From: Gabe Welsh - Director of Waste Management
Date: September 23, 2026
Subject: Agenda Item 6.1 – Waste Management Update

DECISION



DIRECTION



INFORMATION

X

TONNAGE REPORT UPDATE

Overall material volumes for the first two months of FY 2026–27 are consistent with budget projections and comparable to the same period in FY 2025–26.

Recycling tonnage remains on target and is significantly higher than the previous year due to additional obligated materials received through Circular Materials programs from neighbouring communities.

Participation in the FireSmart Brush Program remains strong, particularly within the District of Lunenburg, resulting in higher-than-anticipated brush volumes during the reporting period.

FINANCIAL IMPLICATIONS

Current tonnage levels are generally consistent with budget assumptions. Increased recycling volumes associated with Circular Materials obligations continue to be managed within existing contractual arrangements and may contribute positively to program revenues.

Operational impacts associated with the FireSmart Brush Program and collection route changes continue to be monitored. No significant budget pressures have been identified at this time.

WASTE COLLECTION ROUTES

New collection routes for the District of Lunenburg and the Town of Bridgewater were implemented on March 30, 2026. The revised routing model transitioned collection

services from a five-day schedule to a four-day schedule, improving route efficiency and operational flexibility.

While some service disruptions occurred during the initial implementation period, corrective measures were taken and service levels have stabilized. Resident feedback and complaint volumes have declined as customers have adapted to the new collection schedule.

Staff will continue to monitor operational performance and customer service metrics throughout the first year of implementation.

The MJSB would like to sincerely acknowledge and thank partner councils and residents for their patience, understanding, and support during this period of transition.

REGION 6/SSWS COLLABORATION

South Shore Waste Solutions and Region 6 are collaborating on a public education campaign focused on recycling, waste diversion, and litter reduction.

Staff have developed a series of short educational videos addressing key topics including:

- What Goes Where
- Set-Out Times
- Two-Bag System Requirements
- Recycling Best Practices

The campaign will be supported through social media and targeted radio advertising. The initiative is intended to improve public awareness, support regulatory compliance, and reduce contamination within recycling streams.

ATTACHMENTS

6.1.1 WMSS Tonnage & Revenue Report – August 2026

Municipal Joint Services Board
Lunenburg Regional Community Recycling Centre
August 2026

						Total Partners Tonnage		Outside Tonnage		Total Tonnage					Total Revenue				
YTD 2026-27	YTD 2025-26	YTD 2026-27	YTD 2025-26	YTD 2026-27	YTD 2025-26	YTD 2026-27	YTD 2025-26	YTD 2026-27	YTD 2025-26	YTD 2026-27	YTD BU 2026-27	YTD 2025-26	vs. BU	vs. LY	YTD 2026-27	BU 2026-27	YTD 2025-26	vs. BU	vs. LY
228	220	52	39	625	606	906	866	515	-	1,421	1,631	866	- 210	555					
92	88	10	17	27	68	129	173	94	20	222	195	193	27	29	\$ 404,427	\$ 414,128	\$ 393,744	-\$ 9,701	\$ 10,683
357	358	3	32	72	154	433	544	129	-	561	523	544	38	18					
677	666	65	88	725	829	1,467	1,582	738	20	2,205	2,349	1,603	- 144	602	\$ 404,427	\$ 414,128	\$ 393,744	-\$ 9,701	\$ 10,683
										-			-	-					
527	504	101	80	1,177	1,189	1,805	1,774	-	-	1,805	1,675	1,774	129	31	\$ 212,515	\$ 187,075	\$ 196,485	\$ 25,440	\$ 16,030
249	302	11	25	96	71	356	398	847	845	1,202	1,329	1,243	- 127 -	41	\$ 156,880	\$ 127,053	\$ 144,798	\$ 29,827	\$ 12,082
249	186	-	-	30	27	279	213	81	110	360	389	323	- 29	37	\$ 57,022	\$ 75,002	\$ 72,100	-\$ 17,980	-\$ 15,078
1,025	993	112	106	1,302	1,287	2,439	2,385	928	955	3,367	3,394	3,340	- 27	26	\$ 426,417	\$ 389,130	\$ 413,384	\$ 37,286	\$ 13,033
										-			-	-					
1,162	1,166	42	67	1,059	1,049	2,264	2,281	296	173	2,559	2,544	2,454	15	106	\$ 548,665	\$ 509,327	\$ 500,906	\$ 39,338	\$ 47,760
447	453	91	71	1,881	1,791	2,419	2,314	-	-	2,419	2,310	2,314	109	105	\$ 475,911	\$ 415,883	\$ 446,658	\$ 60,028	\$ 29,253
387	301	61	102	1,179	1,232	1,626	1,635	167	114	1,793	2,114	1,749	- 321	44	\$ 245,202	\$ 217,715	\$ 225,282	\$ 27,487	\$ 19,920
51	42	10	3	216	208	276	253	21	12	297	241	265	56	33	\$ 25,522	\$ 20,859	\$ 21,972	\$ 4,663	\$ 3,550
46	112	11	14	258	334	314	460	11	7	326	475	466	- 149 -	141	\$ 15,213	\$ 17,978	\$ 20,784	-\$ 2,765	-\$ 5,572
141	77	19	21	397	249	558	348	14	10	572	343	358	229	214	\$ 56,564	\$ 26,583	\$ 35,587	\$ 29,982	\$ 20,977
51	47	5	8	129	135	185	190	16	11	201	202	201	- 0	0	\$ 37,833	\$ 32,500	\$ 41,524	\$ 5,333	-\$ 3,691
18	-	-	-	-	-	18	-	-	-	18	4	-	13	18	\$ 2,465	\$ 9,100	\$ -	-\$ 6,635	\$ 2,465
12	9	4	1	42	39	57	49	-	-	57	56	49	1	8	\$ 6,939	\$ 7,409	\$ 5,647	-\$ 470	\$ 1,293
2	-	-	-	-	-	2	-	-	-	2	1	-	1	2	\$ -	\$ -	\$ -	\$ -	\$ -
8	15	4	1	98	88	110	105	1	2	111	94	107	17	3	\$ -	\$ -	\$ -	\$ -	\$ -
33	49	20	20	323	207	375	277	-	-	375	272	277	103	99	\$ 21,022	\$ 12,157	\$ 15,209	\$ 8,865	\$ 5,813
2,358	2,271	265	307	5,582	5,333	8,205	7,911	526	329	8,731	8,657	8,240	75	491	\$ 1,435,336	\$ 1,269,510	\$ 1,313,568	\$ 165,826	\$ 121,768
										-			-	-					
205	111	29	-	6,614	6,441	6,848	6,553	486	386	7,334	6,885	6,938	449	396	\$ 287,869	\$ 221,647	\$ 262,578	\$ 66,223	\$ 25,291
4,265	4,040	471	501	14,223	13,890	18,960	18,431	2,677	1,691	21,637	21,284	20,122	352	1,515	\$ 2,554,050	\$ 2,294,416	\$ 2,383,274	\$ 259,634	\$ 170,776